Keith Beauchamp (012434) 1 Marvin C. Ruth (024220) 2 COPPERSMITH BROCKELMAN PLC 2800 North Central Avenue, Suite 1200 3 Phoenix, Arizona 85004 4 T: (602) 381-5490 F: (602) 224-6020 5 kbeauchamp@cblawyers.com mruth@cblawyers.com 6 Attorneys for Defendant Tom Alkazin and 7 Relief Defendant Bethany Alkazin 8 UNITED STATES DISTRICT COURT 9 DISTRICT OF ARIZONA 10 11 Federal Trade Commission. No. CV-15-01578-PHX-JJT 12 Plaintiff. **DECLARATION OF TOM ALKAZIN** IN SUPPORT OF RESPONSE TO 13 FTC'S MOTION TO CLARIFY OR 14 **RECONSIDER PRELIMINARY** Vemma Nutrition Company, et al., INJUNCTION AS TO DEFENDANT 15 Defendants. TOM ALKAZIN 16 I, Tom Alkazin, declare under penalty of perjury as follows: 17 18 1. I am over 21 years of age and I am a resident of the State of California. 19 2. I am a defendant in the above-captioned proceeding. I make this 20 declaration based on my personal knowledge of the facts or review of the pertinent 21 records. If I had been called to testify at the September 8, 2015 Preliminary Injunction 22. Hearing, I would have testified under oath as set forth herein. 23 3. I have spent over 40 years in the direct sales business, starting at Amway, 24 then Matol Botanicals, then New Vision International, and, ultimately, Vemma, where I have been since 2004. Over those four decades, I have never been accused of misconduct 2.5 26 by any federal or a state regulator. I have never received a cease and desist letter. I have 27 never been sued by anyone for anything apart from this case.

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- 4. I cannot recall one instance in which a Vemma affiliate or potential affiliate complained that I made misrepresentations or omissions regarding the business opportunity. I am not aware of a single instance in which a Vemma affiliate or prospect complained to the FTC or the Better Business Bureau that my presentations or materials were inaccurate or misleading.
- 5. From my years of experience in direct sales, I am aware that many affiliates work part-time and have no business training, and that many affiliates therefore lack the skills necessary to successfully build their businesses. With that in mind, my approach in Vemma was to emphasize that every person who expressed an interest in the business could learn the basic skills necessary to succeed.
- 6. To that end, I developed the *Roadmap to Success* brochure and website, materials the FTC cited in its case against me. Both the brochure and the website have gone through various iterations. The version cited by the FTC in its Preliminary Injunction materials is from March 2014. The brochure has been updated twice, in August 2014 and in June 2015, after a review by Vemma's Compliance Department.
- 7. A copy of the June 2015 version of the *Roadmap* brochure was attached to the Declaration of Lisa Schuster filed in advance of the Preliminary Injunction Hearing. No income claims are made in that document.
- 8. The *Roadmap to Success* is an educational sales tool through which I seek to coach and motivate others, and provide strategies for engaging with potential customers and affiliates on a personal level, setting up in-person meetings and events, and structuring those events in a way to successfully enroll customers and affiliates. The *Roadmap* provides exercises such as developing a list of aspirational goals (Step 1); establishing a positive, focused, coachable attitude that recognizes success typically arises out of consistent hard work (Step 2); learning how to create a list of relationships (Step 3); setting short-term, long-term, and realistic goals (Step 6); and forming mentoring and coaching relationships (Step 7). The *Roadmap* provides a two-fold approach for building business relationships in direct sales by appealing to both

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customers and affiliates, i.e., by selling both the product and the opportunity (Steps 4 and 5).

- 9. Contrary to the way the FTC has portrayed me and my approach to business, I have not focused on selling the business opportunity to affiliates at the expense of, or to the exclusion of, selling the product to customers. I have focused on Vemma for 10 years because I believe in the products and want to get them into as many hands as possible. I believe, and teach, that customers are vital to the success of the company and its distributors.
- 10. Consistent with my personal consumption of Vemma products and my emphasis on customer consumption generally, I make substantial retail sales of Vemma products from my home office. In the two and a half years before the court appointed receiver shut Vemma down, I sold about \$130,000 in Vemma products from my home, and nearly all of those sales were in amounts of \$75 or less.
- 11. Contrary to the FTC's assertion that I routinely promise that Vemma will lead to significant income, my presentations largely focus on building skills for affiliates, not on income. Most of the presentations I gave over the last three years made no income claims, including, but not limited to, the following:
 - January 31, 2015, "Marketing the Bode Pro Line." a.
 - March 28, 2015 "The Art of Having Purposeful Conversations." b.
 - March 28, 2015, "The Importance of a Rank Advancement Culture." c.
 - April 24, 2014, "The Successful Vemma Affiliate." d.
 - July 31, 2014, the "Key to Duplication-Roadmap to Success."
 - July 31, 2014, "A Strategic Plan." f.
 - September 19, 2014, "Building on the Truth." g.
 - h. January 5, 2013, "Leadership: After the Enrollment."
 - April 4-6, 2013, "Creating your Momentum." i.
 - August 1-3, 2013, "Key to Duplication: Roadmap to Success." j.
 - August 1-3, 2013, "Characteristics of Leaders." k.

- 12. In its Complaint and supporting Memorandum, the FTC falsely asserts that I hosted a "Super Saturday Business Opportunity" in Pleasanton, CA on February 7, 2015. *See* App. 1030-1046; Thacker Decl. at ¶ 36. While I did speak at the event, I did not host that event.
- 13. I was not an employee, officer or owner of Vemma. I had no role or input with respect to drafting Vemma's corporate formation documents. I was not included in Vemma's privileged communications with its counsel.
- 14. I did not have access to Vemma's financial, sales and operational data. I did not have access to management reports or other company wide sales and commission data. I was not involved in preparing the format of Vemma's annual income disclosure statements.
- 15. I did not initiate or author Vemma's marketing plans. I did not structure or have control over Vemma's compensation model for affiliates. I had no role in drafting Vemma's affiliate agreements.
- 16. I understand that the FTC asserted in its Memorandum in support of its motion for *ex parte* TRO (at 54) that I was "actively involved in Vemma's business affairs." The only "evidence" the FTC cited to support this statement was an offhand statement from Defendant Benson K. Boreyko's that I was "intimately involved in the creation of Two & Go." FTC Memorandum at 54, n. 27.
- 17. That characterization is inaccurate. I did not create the Two & Go Program. I was not meaningfully involved in the development of the Two & Go Program.
- 18. It is my understanding that Vemma created the Two & Go program with its own management team and the help of a paid consultant based on a similar concept used by a competitor. I was included in a couple emails near the conclusion of the project, when Mr. Boreyko solicited comments from me, a dozen other Royal-level distributors and hundreds of other affiliates, on the Two & Go program Vemma had developed.

[00238633.2]

- 19. On March 18, 2015, Mr. Boreyko sent an email to me and a dozen other Royal-level Vemma distributors asking for input regarding a draft Two & Go brochure that was already in existence. *See* Ex. A attached (without attachments).
- 20. I responded with two emails suggesting (a) that the bonus structure could be simplified to avoid confusing participants, (b) the program name made more sense as "Two *and* Go" rather "Two to go," and (c) correcting a typographical error. *See* Ex. B and C attached. Vemma did not adopt all of my minor comments. I understand that other individuals on that email chain chimed in with their own suggestions to Mr. Boreyko.
- 21. Mr. Boreyko also sent an email on April 23, 2015 to all Elite-level distributors, of which there were hundreds, requesting feedback on Vemma's Two & Go program before it went final. *See* Ex. D attached (without attachments).
- 22. Although I was not certain at the time, because I was not a member of the Vemma management team, I expected that Vemma's lawyers and Compliance Department reviewed and approved the Two & Go program. Discovery in this case has confirmed that Vemma's counsel and Compliance Department did, in fact, review and approve the Two & Go marketing materials, including the Two & Go brochure that I presented in the Two & Go video the FTC cites in its materials.
- 23. I understand the FTC has also cited my 2011 interview with Businessforhome.org as justification to further enjoin my actions. *See* Motion for Reconsideration at 8. The FTC asserts that during the interview I tout my success in Vemma, never mention selling a product, and focus instead on recruiting other affiliates.
- 24. That interview took place more than four years ago and was hosted on a third-party website that is not owned, controlled or affiliated with me.
- 25. If the Court reviews the content of the interview itself, it will see that the interview has nothing to do with recruiting affiliates or my purported wealth. To the extent the FTC is relying on the introductory paragraphs to the interview, I do not believe

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I provided any such information during the interview, and I dispute the accuracy of some of the statements.

- 26. I did not draft any Vemma compensation plans.
- 27. I never had any authority to demand or implement changes to compensation or marketing materials.
- 28. I did not even have approval authority with respect to the Vemma promotional materials that mentioned me and my family. For example, I did not review or approve content or copy of the Alkazin profiles including the "This is Vemma Success Magazine," the AchieveVemma.com website, or the "Vemma Training Bible."
- 29. I was generally aware of news stories suggesting that Vemma was a pyramid. I was also generally aware that some people believe all multi-level marketing is an illegal pyramid. In the 2013 through 2015 time period, however, I knew that Vemma had substantially beefed up its Compliance Department and Legal Department in light of these concerns.
- 30. As part of that, Vemma required me to submit the *Roadmap to Success* brochure, website, and audio for review by Vemma's Compliance Department.
- 31. Starting in or around Spring 2014, I (or my assistant) submitted the Roadmap to Success (both the website and the brochure) to Vemma for review by its Compliance Department. I also submitted the scripts for the *Roadmap* videos I would then record, which videos would walk listeners through the Roadmap's eight steps.
- I believed that Vemma carefully reviewed my submissions. Vemma made changes to my materials, required that I include Vemma's income disclosure statement, and generally assured me that my materials complied with the law with respect to health and income claims. See Ex. E (Examples of revisions made by Vemma to the Roadmap to Success), Ex. F (the roadmaptosuccess.com website), Ex. G (the Roadmap scripts); See also Ex. H (examples of communications with Vemma Compliance Department).
- 33. I always followed the direction given to me by the Compliance Department. I do not recall resisting or arguing over any direction provided by the Compliance

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Department. Compliance with the law was very important to me, and I welcomed, and relied on, Vemma's oversight. I believed, in good faith, in the truth of my representations and the context in which they were made. I was never put on notice by any regulator or government agency that my 35. materials might run afoul of the law. 36. I declare under the penalty of perjury that the foregoing is true and correct. Respectfully submitted this <u>15</u> day of July, 2016. Tom Alkazin

CERTIFICATE OF SERVICE

I hereby certify that on July 15, 2016, I electronically transmitted the attached document to the Clerk's Office using the CM/ECF System for filing and transmittal of a Notice of Electronic Filing to all CM/ECF registrants.

s/ Sheri McAlister



{00238757.1}

Exhibit A

Message

From: BK Boreyko [bk@vemma.com]

Sent: 4/18/2015 12:06:22 AM

To: 'Ruth Elliott' (ruth4vemma@yahoo.com) [ruth4vemma@yahoo.com]; Brian McMullen (briantmcmullen@aol.com)

[briantmcmullen@aol.com]; JD & Ronni Philips (jd@wallstreetcapitol.com) [jd@wallstreetcapitol.com]; Cathy & Dan Sarver (sarverwellness@gmail.com); 'Tom Alkazin' [alkazin@aol.com]; 'Brad Alkazin'

[balkazin@yahoo.com]; 'Alex Morton' [alexsellsaz@hotmail.com]; Hannes @ POWERHOUSE

(hannes@powerhouse.at) [hannes@powerhouse.at]; Harald Maier - Austria [maier-aktiv@aon.at]; Clay Jackson [cjmrblz@yahoo.com]; Anthony Powell [anthony@iofficeteam.com]; 'Matt Morrow' [mattmorrow@mac.com];

'peter@vemmaoz.com' [peter@vemmaoz.com]

CC: 'Tomasz Stanlslawski' [tomasz.stanislawski@vemmaeurope.com]; Simon K. Grabowski [simon@vemma.eu]; Kenneth

Koh [kenneth@vemmaasla.com]; Brad Wayment [Brad.Wayment@vemma.com]; Scott Flatt

[Scott.Flatt@vemma.com]; Peter Reilly [Peter.Reilly@vemma.com]; Bridget Bond [bridget.bond@vemma.com];

Sharon K. Patton [Sharon.Patton@vemma.com]; Sandy Nerva [Sandy.Nerva@vemma.com];

'patrick@vemmanutrition.com.au' [patrick@vemmanutrition.com.au]; Sol Cortes [Sol.Cortes@vemma.com];

'sandra.perez@vemma.com.mx' [sandra.perez@vemma.com.mx]; San Wu [San.Wu@vemma.com]

Subject: TWO TO GO BROCHURE CONFIDENTIAL

Attachments: TWO TO GO_041715.pdf

Royals ---

I'd like you to download this and print it out. This is the <u>first draft</u> of our new '2 to GO' incentive brochure. I'll be going public with this information on my May 5th call. Until then, please keep this confidential. I really want your feedback on the direction of this piece. The video will have the same look and feel so it's very important to the team that this piece is on target and easy to explain and easier to understand for the new affiliate.

Please respond with your thoughts, ideas and comments and hit reply to all so everyone is on the same page. We want to make this very clear. Please hit us with your honest and open feedback.

Thanks, I appreciate you,

BK



BK Boreyko

blog: bkboreyko.vemma.com

Confidential ALK0085117

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facebook.com/bkboreyko twitter.com/bkboreyko youlube.com/bkboreyko

1621 W. Rio Salado Parkway

Tempe, AZ-85281

veimma.com

Confidential ALK0085118

Exhibit B

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To: John D[ˈd@wallstreetcapitol.com]; Tom Alkazin[alkazin@aol.com]; BK Borevko[bk@vemma.com]

Cc: Simon K. Grabowski[simon@vemma.eu]; 'Ruth Elliott' (ruth4vemma@yahoo.com)[ruth4vemma@yahoo.com]; Brian McMullen (briantmcmullen@aol.com)[briantmcmullen@aol.com]; Cathy & Dan Sarver

(sarverwellness@gmail.com)[sarverwellness@gmail.com]; Brad Alkazin[balkazin@yahoo.com]; Alex Morton[alexselisaz@hotmail.com]; Hannes @ POWERHOUSE (hannes@powerhouse.at)[hannes@powerhouse.at]; Harald Maier - Austria[maier-aktiy@aon.at]; Clay

skson[cjmrbiz@yahoo.com]; Anthony Powell[anthony@iofficeteam.com]; Matt Morrow[mattmorrow@mac.com]; Peter: .ncis[peter@vemmaoz.com]; Tomasz Stanislawski[tomasz.stanisławski@vemmaeurope.com]; Kenneth

Koh[kenneth@vemmaasia.com]; Brad Wayment[Brad.Wayment@vemma.com]; Peter Reilly[Peter.Reilly@vemma.com]; Bridget Bond[brldget.bond@vemma.com]; Sharon K. Patton[Sharon.Patton@vemma.com]; Sandy Nerva[Sandy.Nerva@vemma.com]; patrick@vemmanutrition.com.au[patrick@vemmanutrition.com.au]; Sol Cortes[Sol,Cortes@vemma.com];

sandra.perez@vemma.com.mx[sandra.perez@vemma.com.mx]; San Wu[San.Wu@vemma.com]

Scott Flatt

Sent: Mon 4/20/2015 6:57:03 PM

Importance: Normal

Subject: Re: TWO TO GO BROCHURE CONFIDENTIAL

Received: Mon 4/20/2015 6:56:13 PM

Great reading everyone's input and really like the simplification and suggestions on the diagrams – the team is on those as I write this. With Tom and JD's suggestion to change the verbiage inside to "Two and Go", it made me question if we should change the logo/brand to reflect that.

Obviously being consistent with the verbiage on the inside is critical, but I think Two and Go is just easier to say - it rolls off the tongue. For me, Two "and" Go sounds like you're moving, you're in motion, you've started. Two "to" Go gives me the feeling I've reached a plateau, a step or a stopping place.

Agree - Disagree?

Scott Flatt

Creative Director



1621 W. Rio Salado Parkway Tempe, AZ 85281 V. 480.927.8685 scott@vemma.com

vemma.com

facebook.com/vemma twitter.com/vemma

From: JD Phillips <id@wallstreetcapitol.com> Reply-To: JD Phillips < id@wallstreetcapitol.com> Date: Monday, April 20, 2015 at 8:43 AM

To: Tom Alkazin < Alkazin@aol.com >, BK Boreyko < bk@vemma.com >

Cc: "Simon K. Grabowski" < simon@vemma.eu>, "'Ruth Elliott' (ruth4vemma@yahoo.com)" < ruth4vemma@yahoo.com>, "Brlan McMullen (briantmcmullen@aol.com)"
 priantmcmullen@aol.com>, "Cathy & Dan Sarver (sarverwelingss@gmail.com)" <sarverwellness@gmail.com>, Brad Alkazin <balkazin@yahoo.com>, Alex Morton <alexsellsaz@hotmail.com>, "Hannes @ POWERHOUSE (hannes@powerhouse.at)" < hannes@powerhouse.at>, Harald Maier - Austria < maier-aktiv@aon.at>, Clay Jackson <cimrbiz@yahoo.com>, Anthony Powell <anthony@lofficeteam.com>, Matt Morrow <mattmorrow@mac.com>, Peter Francis <peter@vemmaoz.com>, Tomasz Stanislawski <tomasz.stanislawski@vemmaeurope.com>, Kenneth Koh kenneth@vemma.com, Scott Flatt <scott.flatt@vemma.com, Peter Reilly <Peter.Reilly@vemma.com>, Bridget Bond <bridget.bond@vemma.com>, "Sharon K. Patton" <Sharon.Patton@vemma.com>, Sandy Nerva <Sandy,Nerva@vemma.com>, "patrick@vemmanutrition.com.au" <patrick@vemmanutrition.com.au>, Sol Cortes Sol.Cortes@vemma.com>, "sandra.perez@vemma.com.mx" <sandra.perez@vemma.com.mx>, San Wu <<u>San.Wu@vemma.com</u>> ⊿oject: Re: TWO TO GO BROCHURE CONFIDENTIAL

TOM~ Great call out on the wording on the banner ads for Bronze, Silver & Gold:

Step 1 Get Two and Go Bronze

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Step 2 Help Two and Go Silver Step 3 Teach Two and Go Gold.

Clean, clear & Simple!

From: Tom Alkazin alkazin@aol.com>
To: BK Boreyko bk@vemma.com>

Cc: Simon K. Grabowski <simon@vemma.eu>; John Phillips <id@wallstreetcapitol.com>; "Ruth Elliott' (ruth4vemma@yahoo.com)" <ruth4vemma@yahoo.com>; "Brian McMullen (briantmcmullen@aol.com)"

'ruth4vemma@yahoo.com>; "Brian McMullen (briantmcmullen@aol.com)"

'sarverwellness@gmail.com>; "Brian McMullen (briantmcmullen@aol.com)"

'sarverwellness@gmail.com>; "Hannes@powerhouse.at)" <hacherologyahoo.com>; Alex Morton

'alexsellsaz@hotmail.com>; "Hannes@ POWERHOUSE (hannes@powerhouse.at)" <hacherologyahoo.com>; Harald Maler - Austria

'amaler-aktiv@aon.at>; Clay Jackson <cimrbiz@yahoo.com>; Anthony Powell <anthony@iofficeteam.com>; Matt Morrow

'mattmorrow@mac.com>; Peter Francis <peter@vemmaoz.com>; Tomasz Stanislawski <tomasz.stanislawski@vemmaeurope.com>;
Kenneth Koh <kenneth@vemmaasla.com>; Brad Wayment Brad.Wayment@vemma.com>; Scott Flatt Scott.Flatt@vemma.com; Peter Reilly Peter.Reilly@vemma.com; Bridget Bond bridget.bond@vemma.com; Sharon K. Patton Sharon.Patton@vemma.com; Sandy Nerva Sandy.Nerva@vemma.com; "patrick@vemma.com.mx" sandra.perez@vemma.com.mx; San Wu San.Wu@vemma.com>
Sent: Monday, April 20, 2015 11:12 AM

Subject: Re: TWO TO GO BROCHURE CONFIDENTIAL

Here are my thoughts and suggestions, I agree with JD and Simon as to staying with the structural image we have now — the brackets will be confusing for people.

Under the "Additional Bonuses, I suggest we eliminate the names "New Customer Bonus" and "Fast Start Bonus" and just have 1 bonus and name here called the "First Order Bonus." This way we get rid of the confusion that the bonus only applies to "Customers" and in addition there is no need to introduce another name (Fast Start Bonus) that only applies to Builder Packs. To summarize, we would have the First Order Bonus, Builder Bonus and the Frenzy Bonus.

Lastly, the banner for steps 1,2,and 3 should read: Get Two and Go Bronze, Help Two and Go Silver and then Teach Two and Go Gold. This will keep it clear that these actions get **THEM** to Bronze, Silver and Gold as opposed to the way it reads now... it creates the question of who is hitting those levels.

Everything else looks great! Great job by Scott Flatt and his team!

Tom

On Apr 18, 2015, at 1:57 PM, BK Boreyko < bk@vemma.com > wrote:

We'll get that adjusted.

Was there anything else you'd like us to change or improve?

<image001.gif>

BK Boreyko

blog; <u>bkboreyko.vemma.com</u> <u>facebook.com/bkboreyko</u> <u>twitter.com/bkboreyko</u>

youtube.com/bkboreyko

1621 W. Rio Salado Parkway Tempe, AZ 85281 <u>vemma.com</u>

From: Simon K. Grabowski [mailto:simon@vemma.eu]

Sent: Saturday, April 18, 2015 1:24 PM

To: BK Boreyko

Cc: John Phillips; 'Ruth Elliott' (ruth4vemma@yahoo.com); Brian McMullen (briantmcmullen@aol.com); Cathy & Dan Sarver (sarverwellness@gmail.com); Tom Alkazin; Brad Alkazin; Alex Morton; Hannes @ POWERHOUSE (hannes@powerhouse.at); Haraid Maler - Austria; Clay Jackson; Anthony Powell; Matt Morrow; peter@vemmaoz.com; Tomasz Stanislawski; Kenneth Koh; Brad Wayment; Scott Flatt; Peter Reilly; Bridget Bond; Sharon K. Patton; Sandy Nerva; patrick@vemmanutrition.com.au; Sol Cortes; sandra.perez@vemma.com.mx; San Wu

Subject: Re: TWO TO GO BROCHURE CONFIDENTIAL

There's nothing wrong with pyramid structure, It's the illegal pyramid scheme that is the problem, Let's stick to what works in our industry. I think >o< graph is confusing.

http://www.allbusiness.com/pyramid-structure-versus-pyramid-scheme-2-5848424-1,html

= S

Sent from my iPad

Simon Grabowski CEO GetResponse +48 604556000

On 18 kwi 2015, at 18:21, BK Boreyko

bk@yemma.com> wrote:

JD,

As far as the graphs go, we were making an attempt to look more like playoff brackets v. a pyramid structure. If you all like the old way, that's an easy fix. The rest of the world is pretty used to seeing a bracket chart. Team, give us your thoughts on this.

Believe BIG!

BK.

On Apr 17, 2015, at 8:00 PM, John Phillips < idlovesronni@yahoo.com > wrote:

BREAUTIFUL COLORS AND THEME. Getting the entire world of Vemma on the same page is going to ignite growth and duplication!!

Couple of thoughts:

The concept on the brochure is great, the diagram and wording is confusing. Why not use the diagram that we worked with during our development conversations and beta tests? (see attached)

The wording is cleaner regarding each Rank Advancement on that document and the diagram looks more like the geneology that people will be using in the back office to build their teams. Easier to visualize and creates consistency in our message.

Let's make this LOOK EASY to do. If people think they can, the chance of them engaging increases big time!

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Love the direction and focus! JD & Ronni

<Vemma Comp Model - Get TWO.png>

Exhibit C

Message

From: Thomas Alkazin [alkazin@aol.com]

Sent: 4/23/2015 8:12:52 PM

To: Ruth Elliott [ruth4vemma@yahoo.com]

CC: BK Boreyko [bk@vemma.com]; Brian McMullen [briantmcmullen@aol.com]; Matt 1 Morrow [mattmorrow@mac.com]; Anthony Powell [anthony@lofficeteam.com]; Dan & Cathy Sarver

 $[sarverwellness@gmail.com]; \ Iohn\ D.\ And\ Ronnle\ Phillips\ [] d@wallstreetcapitol.com];\ Brad\ Alkazin$

[balkazin@yahoo.com]; Alex Morton [alexsellsaz@hotmail.com]; Clay Jackson [inmaui@hotmail.com]; Hannes Sommer [hannes@powerhouse.at]; Harry Meier [hm171160@yahoo.de]; Simon Grabowski [simon@vemma.eu];

Tomasz Stanislawski [tstanislawski@vemma.eu]; Kenneth Koh [kenneth@vemmaasia.com]; Scott Flatt

[Scott.Flatt@vemma.com]; Lauren Lynne Boreyko [laurenslyrics@gmail.com]; Karen Boreyko [karen@vemma.com];

Bridget Bond [bridget.bond@vemma.com]; Peter Reilly [Peter.Reilly@vemma.com]; Brad Wayment [Brad.Wayment@vemma.com]; Sharon K. Patton [Sharon.Patton@vemma.com]; Sandy Nerva

[Sandy.Nerva@vemma.com]

Subject:

Re: TWO & GO BROCHURE

its strong, really strongl

The same error that Ruth caught is on the 1 page summary at the end —

"QTY (1) CYCLE.... should be QTY (4) CYCLES

On Apr 23, 2015, at 12:59 PM, Ruth Elliott < ruth4vemma@yahoo.com > wrote:

It looks absolutely amazing!!!

On STEP 2 - it refers to earning 4 cycles and in the commission chart is shows QTY (1) CYCLE at \$20 / cycle equals \$80 but it should be QTY (4)

GREAT JOB TEAM!!!

<Screen Shot 2015-04-23 at 2.57.57 PM.png>
On Apr 23, 2015, at 11:43 AM, BK Boreyko < hk@vemma.com> wrote:

<TWO & GO_042315.pdf>

Exhibit D

```
BK Boreyko[bk@vemma.com]
To:
          Peter Rellly[Peter.Rellly@vemma.com]; Brad Wayment[Brad.Wayment@vemma.com]; Bridget
Co.
Bond[bridget.bond@vemma.com]; Sandy Nerva[Sandy.Nerva@vemma.com];
patrick@vemmanutrition.com.au[patrick@vemmanutrition.com.au]; San Wu[San.Wu@vemma.com]; Kenneth
Koh[kenneth@vemmaasia.com]; 'Simon K. Grabowski'[simon@vemma.eu]; Tomasz
Stanislawski[tomasz.stanislawski@vemmaeurope.com]; Sharon K. Patton[Sharon.Patton@vemma.com]; Lauren
Boreyko[Lauren.Boreyko@vemma.com]; Karen Boreyko[karen@vemma.com]; Adam T. Howland[Adam,Howland@vemma.com]; Steve
Hooper[sihooper@yahoo.com]; Scott Flatt[Scott.Flatt@vemma.com]; Michael Woodford[Michael.Woodford@vemma.com]
          Adibi, Saeed[v.saeed.v@gmail.com]; Anders Karlsson - Sweden[anders@globalopportunity.se]; Anderson, Glibert &
Amanda[gilanderson@shaw.ca]; Bacher, Christian[bacher.christian77@gmail.com]; Blomqvist, Claes[claes@globalopportunity.se];
Brest, Aurelien[aurelien.brest@gmail.com]; Carreiro, Nicholas[ncjs_7@hotmail.com]; Charde General
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From: BK Boreyko

Sent: Thur 4/23/2015 10:16:15 PM

Importance: Normal

Subject: Vemma Elite CONFIDENTIAL update Received: Thur 4/23/2015 10:16:00 PM

AFFILIATE STARTER PACK.jpg BK LETTER 042015 V3-FINAL.pdf

TWO GO 042315,pdf

Vemma Elite -

I wanted to get your feedback on these huge announcements we'll be making on the Tuesday, May 5th company call/webinar. I apologize for the lengthy email, but these are very exciting topics that I'm going to ask you to keep confidential until I release them on the call. Feel free to talk amongst the Elite about any of this. I wanted you to be briefed and ready for any questions you might receive after the call. If you could please print out the attached PDF's and study them, I'd love any thoughts both positive and constructive.

The '2 & Go' program is the reinvented Frenzy 2.0. We've made the program simpler to understand and easier to achieve for the newest affiliate. It replaces the current Frenzy/Double Frenzy Bonus beginning on June 12th in the US markets. International rollout will follow shortly thereafter. This incentive revolves around a single Affiliate Starter Pack. This single choice pack will include products from the three brands (picture attached) and will be priced at \$599. You'll notice the Fast Start has been slightly reduced to \$75, but the volume has been doubled from 250 cv to 500 cv. This is where the additional bonus funds were directed. The huge benefit of almost full volume on this Starter Pack is easier rank advancing and faster success for the newest affiliate. I think the attached brochure will explain things better. In fact, on the last page, you'll see a single page summary on this plan. This is really the first time we've had a one page plan to get a person to Gold in 60 days or less. All other Affiliate Pack options will be discontinued after this release.

What really excites me about this '2 & Go' program is the laser focus on the newest person's success in those critical first 60 days in the business. This is a very understandable and more importantly, doable plan is really the first time someone can get their hands around exactly what they need to do starting from their first 7 days. I really feel this will explode your teams recruiting numbers and give people a clear direction on exactly what they need to do. People love that!

You'll also read an attached letter we'll be inserting into every order for the month of May. It's really the best way I know of telling the story on why Vemma would introduce an encapsulated product for the first time in 10 years. RTD drinks do limit us on what we can offer families and as a wellness company, we do need to sometimes look outside the box. Internationally, not all the markets will carry these products. We'll see first how the US and Canada markets receive this. All I know is for 10 years, I've been sending people to a health food store to get the nutrition these products offer. That stops June 12th. The Nutri-Pack will cost \$139.95 with 120 cv and \$10 shipping. If they go on AD, they'll also receive the Coral Calcium product free for every month they're on it. This free product giveaway strategy is something I'm excited about for your retention numbers.

On the \$599 Affiliate Starter Pack, we did have to no longer give away the Success Kit and we added 3 months of Back Office Pro to increase the value on this pack. We will continue to offer the Premier Club qualifications on the \$299 Bode PRO pack, but they won't be able to use that pack to Frenzy after June 12th. Lastly, we'll be releasing a \$159 120 cv Variety Pack with a sampling of products, Look for more info coming on that as we get closer to convention.

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I'm really looking forward to your feedback on all this. The team at home office has been working very hard getting this ready for the June convention. We made the decision rather than keep it as a surprise for the team, let them have a month of 'pre-launch' to understand it and begin their strategy to finish the second half of 2015 strong. We hope you agree with this approach.

I appreciate you all,

BK



blog: bkboreyko.vemma.com facebook.com/bkboreyko twitter.com/bkboreyko youtube.com/bkboreyko

1621 W. Rio Salado Parkway Tempe, AZ 85281 vemma.com

Exhibit E

Message

From:

Michelle Lattner [Michelle.Lottner@vemma.com]

Sent:

7/16/2014 11:16:38 PM

To:

'Lisa Schuster' [im.schuster@yahop.com]; 'Tom Alkazin' [alkazin@aol.com]
FW: Roadmap to Success edits - Customer Loyalty Program question (pg 29)

Subject:

Attachments: 1313_001.pdf

Here you go!



Michelle Lottner, Compliance Manager michelle@yemma.com

1,521 W Rio Selado Parkway Tempe, AZ 85281 Yamma com Tocebook com/yemma twitter.com/yemma

From: Michelle Lottner

Sent: Tuesday, July 15, 2014 2:50 PM

To: 'Lisa Schuster'
Co: 'Tom Alkazin'

Subject: FW: Roadmap to Success edits - Customer Loyalty Program question (pg 29)

Lisa.

On the customer loyalty program it should be updated to read:

Six customers each purchasing one case of any Ventma product (totaling 60 points) qualifies you for commissions and gives you two free cases of any Ventma products.*

Bottom of page should state *See Vernina.com for details.

Thankst



Michelle Lottner, Compliance Manager michelle@vemma.com

1621 W Rio Salado Parkway Tampe, AZ 85281 <u>Yamma.com</u> facebook.com/yemma fwitter.com/yemma

From: Michelle Lottner

Sent: Monday, July 14, 2014 3:50 PM To: 'Tom Alkazin'; 'Lisa Schuster'

Cc: Legal

Subject: FW: Roadmap to Success edits

Hi Tom,

The edits for the Roadmap to Success workbook are attached. Below are updated disclaimers. The disclaimers will be dependent upon where the workbook is being used. If it is being used globally, use the worldwide disclaimer. I also included an indemnity statement that needs to be added to the end of the workbook. It does not need to be a full page.

USA Income Disclaimer:

"Your success is dependent on your efforts and leadership abilities. The Company has generally expected results which can be obtained by visiting https://www.vemma.com/backoffice/pdf/income-disclosure.pdf."

Canada Income Disclaimer:

"Your success is dependent on your efforts and leadership abilities. The Company has generally expected results which can be obtained by visiting https://www.vemma.com/backoffice/pdf/income-disclosure-ca.pdf.

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If marketing piece will be viewed worldwide:

Your success is dependent on your efforts and leadership abilities. The Company has generally expected results which can be obtained by visiting the Opportunity section of www.vemma.com.

Cambo = Compensation Plan and Income Disclosure Statement:

Your success is dependent on your efforts and leadership abilities. For more information on Vernina's Compensation Plan and to obtain a copy of Vernma's income Disclosure Statement showing the Company's generally expected results, please visit the Opportunity section of <u>www.vemma.com</u>.

Call me if you have any questions.

Thanks,



Michelle Lottner, Compliance Manager michelle@vemma.com

1621. W Rio Salado Parkway Tempe, AZ 85281 <u>venima.com</u> facebook.com/venima twilier.com/venima

From: VECOPY03@VEMMA.COM [mailto:VECOPY03@VEMMA.COM]

Sent: Monday, July 14, 2014 3:42 PM

To: Michelle Lottner

Subject; roadmap to success edits

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ROADMAP to SUCCESS

VISUALIZATION

BE COACHABLE

ATTITUDE

COMMITMENT

STAY PLUGGED IN

DAILY ACTIVITY

FREEDOM

YOUR VEMMA ACTION PLAN



ROADMAP to SUCCESS

A Working Plan For Creating Wealth Through the Vemma® Opportunity

> Your Personal Success Coaches: Tom and Bethany Alkazin AFF 110th Mundues

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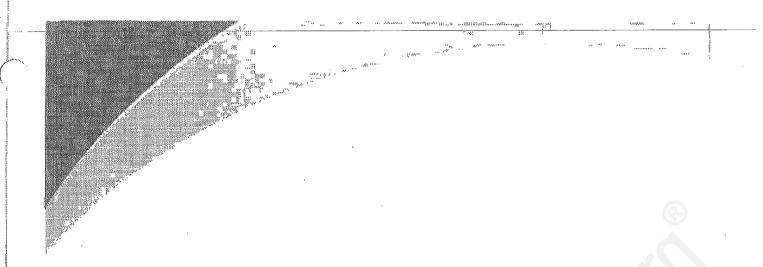
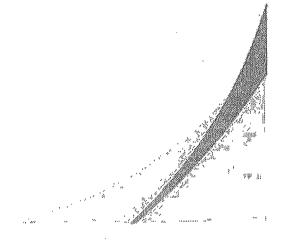


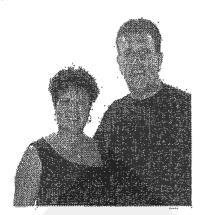
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Congratulations on your decision to become part of the Vemma® Team!



You have just taken a positive step in your life that can truly change the future for you and your family. You now have an opportunity to design your own life. You now own your own business and have the opportunity to make your dreams and goals a reality by helping other people. Our mission is to make a positive impact In people's lives by providing unique products and a business opportunity that can help individuals improve their physical and financial health. We are proud of you for making a committed decision and stepping out in faith. This training and development program was created to set you up for success and give you a track to run on. You now have the opportunity to build a business and pay yourself what you are worth. Your income will match your efforts and commitment because you are in control.

Itsery new Affiliate. In Vennue has one thing in common every one of us was a beginner at one time. Often the excitement and enthusiasm is high, but the knowledge is low. This program has been developed to help accelerate you through the learning curve. Keep your excitement and enthusiasm high, and we will equip you with the knowledge and tools that you need to succeed. The rest is up to you. Many of our Affiliates have gone on to achieve success beyond their wildest dreams.

Success in Vennua is not a mystery. The Readinan to Success removes all mystery and doubt because these principles are appropriate pathway to success. The Roadmap to Success is the EXACT roadmap that helped us make our dreams and goals a reality. This proven plan for success is simple and something you can do. This preven plan of action is built on a few simple fundamentals that, when repeated over and over, create momentum and can lead you to the success and results you are seeking. Your Job is to learn these principles and fundamentals and put them into action consistently. Please do not try to reinvent the wheel. The plan works: it is your responsibility to work the plan!

It has been said that success comes from doing the correct things consistently. We are going to teach you how to do the correct things. In other words, once you learn how to do the correct things, your success is dependent upon your PERSISTENCE. You must stay consistent and stay the course. Do not allow yourself to get off track or deviate from this proven plan.

4 ROADMAP TO SUCCESS

As you learn these principles and fundamentals, you will begin to make progress when you consistently apply them. Then, as you begin to assemble a winning team, you will need to teach others these same principles and fundamentals. Teach and train your team that as soon as they enroll a new Affiliate that wants to build a business, they must hand them the Roadmap to Success workbook so they too can learn what to do and how to do it. It is all about duplication, so remember these three words: LEARN, APPLY, and TEACH.

As you move forward with your Yearman business, you will find that activity always corness before results, and income follows the consect activity. As you learn, apply (by taking consistent action), and teach these proven principles and fundamentals over the next few months. You have the opportunity to succeed beyond your wildest dreams.

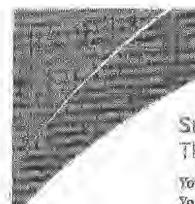
We recognize that everyone who enters our business has different levels of time, energy, self-confidence, desire, and talent. That is why we created this program to be adaptable to every Affiliate. You can go at your own pace. You can build your Venuma business as big as you can stream!

Finally, we suggest that you review the Roadmap to Success audio CD and workbook several times. Each time you listen to the CD or review a step, you will pick up something new. We also encourage you to review the CD and workbook every 60-90 days to stay plugged into the key principles and fundamentals that will lead you to success.

Remember, Vemma is SIMPLE, it's FUN, and it's SOMETHING YOU CAN DO!! May God bless you on your journey, and we look forward to seeing you at a Vemma event in the near future.

Tom & Bethany Alkazin Star Pinnacle Leaders

Vemma is simple, it's fun, and it's something you can do!!





Your first step in the Roadmap to Success is to learn to dream?
Your dreams will truly provide the foundation for your Venues business.

Think about it., most of us as children were natural dreamers. One day we wanted to be a doctor, the next day an astronaut or veterinarian or teacher or explores, Anything was possible, and there were absolutely no limitational Unfortunately, as we grew up, we all had may share (or more than our share) of disappointments and heartaches. As part of the life experience, we felt personal and professional rejection and disappointment. We had comey hopes and aspirations and, of course, many of them did not become a reality. As a result, most people less the desire and ability to dream. Most people begin to settle for machinerity for whatever life will give them as opposed to achieving an extraordinary life of their dreams. In fact, it has been said that most people work just hard enough to not get fixed, and most employers pay people just enough so they don't quit. Many people go through their adult lives having never given their ARSOLUTE BEST to anything.

Well has tathe gand near in Louise of the Figures the Transing Vertices and the Rendered to Success training for the Figure bank assemblished at the bank away from medicarity and design the life of your drams.

Learning to dream again means that you spend some time klentifying what you want out of life AND what you want out of your Vernma business. Vernma is the veldels that can take you where you want to go. If has been our experience that Affiliates who don't identify and envision their dreams are more excited, consistent, and persistent. You will consistently take the steps specesory for sucress as long as you have enough REASONS why you want to succeed.

Now, we want to take a few minutes to help you begin to shape your dreams. Remember, this is IMPORTANT! Your dreams will find your desire, motivation, and efforts as you launch and grow your Vomms business. Take some time with these simple exercises to your basiness will have a reck-solid foundation.

Learning to dream again means that you pend some time identifying what you want out of life AND what you want out of your Vernice business

A. MULADIMAP TO SUCCESS

DREAM BIG DREAMS" EXERCISE	
	Please look at
	watch or close and keep you pen moving for a least 5 minute. Don't worry about spelling an grammar. just have fun an get started

ROADMAP TO SUCCESS 7

		(
	Now that you have completed this initial dreaming exercise, remember that you can modify and rewrite at any time. These next several exercises will help you begin to get specific with your dreams and the reasons why you are going to build a successful Vemma® business.	
	Next, write down your specific income goals. In other words, what would you like your monthly residual cash flow to be? Don't be afraid to dream big dreams! Remember, we are engaging in "possibility thinking" with no limits. After you identify this income target, write down your top three dreams that this residual cash flow will make possible.	
	3 Year Monthly Residual Cash Flow Goal	λ
	\$	
	1	
	2	
	3.	
	1 Year Monthly Residual Cash Flow Goal	
x.4; x x x x x x x x x x x x x	\$	(
		//
	2,	
·	3.	
	(Adamsta Danial and Carala Carala Carala	
	6 Month Residual Cash Flow Goal	
	1	
	2	
	3.	
	No. 1	
	Your First 30 Days	
	\$ (See Step 6, page 29)	

8 ROADMAP TO SUCCESS

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From this you have completed your listent "Dream Big Liteams" exercise, his important that you continue to focus on them. Visualize with emotion your 3-year dreams, laragine you self-living the life you have dreamed about. This will first your desire, consistency, and parsistence.

One had shought on your dreams, "FROTECT THEM" Protect them with a passing because they will be attacked. There are many negative people in the world, and they are



trained recruiters! They are focused delly on recruiting others into their world of negativity peasinfsm, and complaining. We call them "dream stealers" Sometimes, it is a well-researing friend or femily meraber who has settled for mediocrity, and they "don't want to my you disappointed." More often, it is someone who does not have the desire or discipling to change their circumstances (they would rather talk and complain than actually do something), and so they don't want to see anybody else step sen in fight and make something positive happen.

Remember the saying, "misery loves company of Well, it is true. Protect your dreams with a vongeance, Afair all, this is YOUANGE, and it is WYY a mess reheares!. We have always been amazed how often it is that the individual wite is unitappy, regative, and insucially broke, is also the person that claims to have all for answers.

(A northetewayed) Don't follow them and droit chosen path. Remember your ERASONS Visualize yourself echieving your dreams and dry away from negative people. Protect your dreams by focusing on them. Each day when you do something positive with your Vanana" haviness imagine yourself one step closes to achieving your dreams.

If has been said that the journey of a thousand makes begins with the first step.

You have just completed the first step in the Roadinap to Success workbook,

now, let's haild on the foundation of your dreams!

Dream big dreams) Small dreams have no magic!
- Dollie Boreyko

Each day, ofter you do something positive with your Vernma business, imagine yourself one step closer to echieving your dreams.

MONDMAR TO SUCCESS



Step 2: Attitude— Setting Yourself Up To Succeed

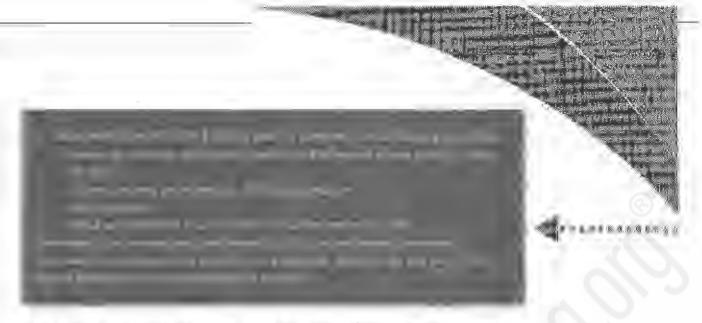
For may have heard the plasse, "Astitude is everything" or "Your attitude determines your altitude." These statements are so true. To set yourself up for success, you must recognize that your personal attitude is a choice, Each day, we have a choice as to what kind of attitude we will have for that day. Your responsibility is to choose up be positive and to expect you dishings to happen! The have effectively less that he for that day. Your responsibility is to choose up be positive and to expect your short first have a positive experience with this transmittent product! Expect people to be interested in learning how to create additional income through the Venna opportunity.

Yengsell fund first site the partition of its departed of Manna have the larges into They have good days, and they have challenging days. They experience obstacles, setbacks, and disappointments, but they do not let themselves get down. They maintain a positive expectation, from must do the serie. Expect good things to happen to you each day. If you have a challenge or problem, focus on the solution and ask pourself, "What am I supposed to be learning here!"

In addition, you must have a coachable attitude, Please recognize that we really want you to succeed in a big way. That is why we created this Roadmap to Success training program. These principles and this plan of action are a proven formula for success. Don't get treative and try and relevent the wheel. Commit to being coachable and learn and apply these proven principles and fundamentals. You will be glad you dull

How do you cultivate and metasis the right attitude! First, remain positive and enthrustrate by continuing to focus on your deems. (Remember Step 11) Fact your deems with a daily concentrated to making another to making another to making with positive people, Log in to your Vemma website and subscribe to SUOCESS Chall In addition, you must commit to the following two key success principles:





bollowing these two key principles of stoying plugged in and doing something positive every top will help you cultive a such maintain a positive, whening abitude. This will per you have positive to succeed, at you begin to called a team and they say plugged in and the something positive every day, your bisiness will begin to grow and deplicate. Over ture, you will create an organization of positive people who are plugged in and focused on consistent daily satisfy. With participate and time, you will build a reservice organization as displication continues and builders emerge in your proof.



One final thought on the impactance of the right offittale, elocit people like to assective with positive irrelividuals. Therefore, by cultivating a positive, winning attitude, you will sitted; the right people. As you continue to allower bright, televicit people who have a positive wioning attitude, you will put your Vinama husinus on the tast track!

Your channs and you subjude will desermine your altitude in life.

rour mental aititude is something you can control outright, and you must use self-discipling until you create a positive mental attitude attracts to you excepting that makes you what you are. - Napoleon hull



Step 3: Create a List Your Most Valuable Asset

Creating your Contact List is one of the most important exercises in building a successful Vemma business. Remember, this is an "exposures business" and your results will depend on the number of new people that you share Vemma with on a daily and weekly basis. Keep in mind that you are sharing a product and a business that could have a tremendous impact in helping people with the lighthan and expose," NOT "sell and recruit." We call it SHARING AND CARING! As you share the Vemma products and the Vemma business with individuals, realize that we are in the sorting business, not the convincing business. Simply lighten up, have fun, and say less to more people! We will coach you on exactly what to do and how to do it.

Now, before you begin sharing and caring, you must first create your Contact List. If you discovered a gold mine with an unlimited supply, who would you tell first? Always remember that you are offering people the gift of health and wants. You are doing something FOR them!

The DOs and DON'TS of Making a List

- 1. DO make your list as long as possible.
- It's your game plan your greatest asset when starting your business.
- The longer your list, the more confidence you will have. If you have a list of 10 people and the first 5 say no, you will feel pressure to sponsor the next 5, and this can put you into the "begging mode" and will greatly reduce your effectiveness. However, if you have a list of 100, and the first 5 say no, you have 95 other people to contact and a game plan over the next 30 days. Remember, say less to more people.
- 2. DO NOT pre-judge anyone.
- You never know who will do this business. You never know the timing in someone's life.
- . If you fail to contact someone, they could end up in someone else's organization.
- Sift and Sort Do not try and talk people into doing the business against their will. Simply
 give people enough information so they can decide if Vemma is right for them.

Believe it! High expectations are the key to everything. - Sam Walton

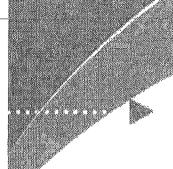
Steps to Developing your Warm Market Contact List

- 1. Use the MEMORY JOGGER in this section to make a list of at least 75 to 100 people that you know on a first-name basis. If you have e-mail addresses, that is even better. In addition, you can use the internet or various social media networks as a MEMORY JOGGER. Start with the letter A and ask yourself, "Who do I know who is an Accountant, a Banker, or a Carpenter?"
- 2. In the left column (the 'Code' column), identify those people on your list who:
 - Are "Successful" (8)
 - Are "People" Persons (P)
 - · You have strong influence with or they have a strong influence with others (1)
 - · Flave a special Vemma product need (V) sich as "energy weight management

These are the people you will contact first. Keep in mind, the ones that are geographically closer to you will be the best ones to start with because you will be able to PLACE the product with them sooner.

Sometimes, simply based on your personal credibility, you will find that you have the ability to influence others to join you.

People In Your Life	Who is Your	Who Sold You Your
Relatives Parents Grandparents Brothers Sisters Aunts Uncles Cousins Hairdresser Doctor Attorney Mechanic	Doctor Dentist Optometrist Dry Cleaner Barber Supervisor Pharmacist Chiropractor Dietitian Pediatrician Neighbor Day Care Provider	House Car/Truck Furniture Boat Office Supplies Business Clothes Vacuum Cleaner Computer Carpets/Tile Curtains Storm Windows Aluminum Siding Vacation Package
Doctor Attorney	Pediatrician Neighbor	Curtains Storm Windows Aluminum Siding





Who Do You Know...

Golf Pro Tennis Pro Physical Therapist Chemical Engineer Entrepreneur Accountant Electrical Engineer Bartender Bank Manager Computer Programmer Fire Chief Business Manager Administrative Assistant Word Processor Police Officer Car Salesperson Flight Attendant **Business Owner** Network Marketer Printer Baseball Player Video Store Owner Attorney

Pediatrician Football Player Chiropractor · Bank Teller Real Estate Agent Insurance Agent Nürse Receptionist Musician Pastor/Minister Actor/Actress Police Chief Carpenter EMT College Professor Podiatrist Plant Foreman Salesperson Airline Pilot Politician Teacher Social Worker Financial Planner Graphic Artist

Veterinarian Dancer Lab Technician Telephone Repair Surgeon Architect Company Executive Secretary Radio Announcer Anesthesiologist Contractor Electrician Office Manager T.V. Reporter Plumber Restaurant Owner Journalist Photographer Artist Working Student



Who...

Was in your Fraternity/Sorority Is on your Christmas card List Did you go to high school with Is the life of the party Is considered a leader Is looking for a new profession Is on your Facebook page Is dissatisfied with their current career Is a Consultant or Trainer Was in your wedding party Is in a high profile job Runs a local deli Runs a local bagel shop or coffee shop Do you play cards with Are your college friends Is active in your church is a prominent business owner Do you respect a great deal Are your parents' friends Recently had children Already takes nutritional supplements Has influence with others

is from your old job Teaches your children Is a fashion model Are your golf partners Has a booming business Is in a new job Wants more out of life Has a very stressful job Is from civic activities Is President of PTA Rides to work with you Edits a newspaper Is a friend of the family Is health conscious Exercises frequently Hikes or rock climbs Jogs Skis (water or snow) Often seems tired Wants to lose weight Is active in local politics



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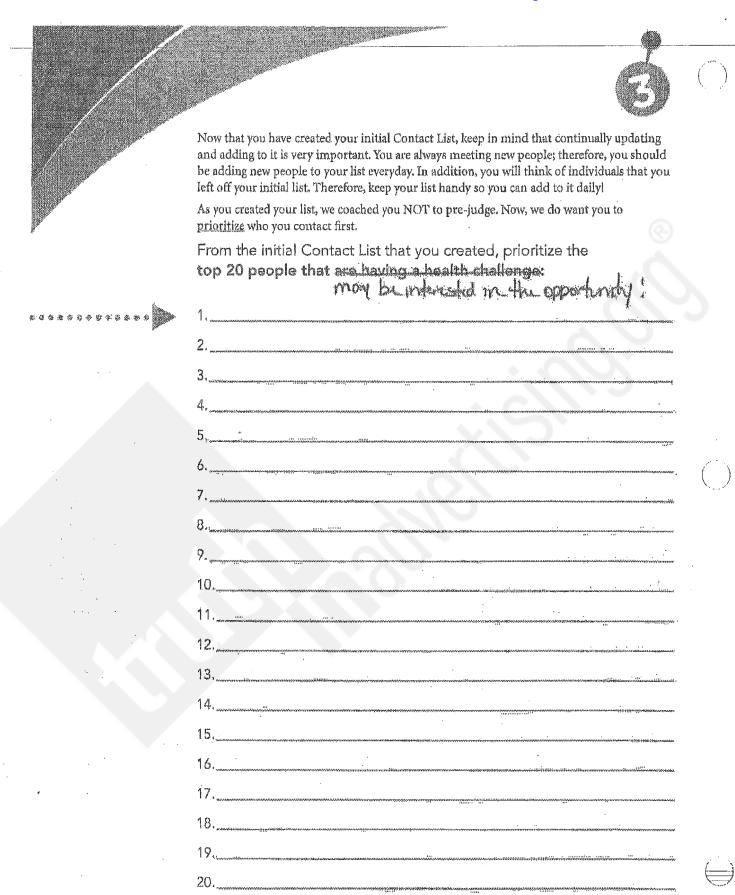
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From your initial Contact List, prioritize and write down the top 20 people who are very successful, good at what they do, and real influencers.

These are the people who have a high degree of credibility and influence with people who know them,

**VERY IMPORTANT!** List a specific financial need or desire the person has. This will be very useful when setting an appointment with them.

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When you implement Step 3, plus teach and train your team this important step, you will never run out of people to share Vemma with, and your business will continue to grow and expand!

ROADMAP TO SUCCESS 19

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## Step 4: Building Your Business— Leading with Vemma®, Verve, and Bod®ē

Are you ready? It's time for action!

The most important thing we can now do is to get you into ACTION and help you achieve some immediate SUCCESS! The scripts that we are going to teach you in this step are simple and effective. They WORK, and they WILL WORK FOR YOU!

First, let us look at why Vemma is growing so quickly

叫

- 1. There is tremendous acceptance of the Vemma products. This simply means that people know that they need to supplement their diet, but most do not know what to do!
- 2. Vemma is the most complete liquid nutrition program available anywhere!"
- 3. Verve is "the world's healthiest energy drink!"
- 4. Bod * incorporates the new science of healthy weight loss."
- 5. It tastes great!
- 6. It's affordable!
- Pro-Addition results

With these points in mind, let's get ready for action:

## WHAT YOU NEED TO KNOW!

We want you to remember just three key words that will act as talking points when you are in a conversation with someone:

- SIMPLE
- CONVENIENT
- COMPLETE

## WHAT YOU NEED TO HAVE!

We want you to become tremendously successful! You must make the commitment to have the tools necessary to succeed:

- Vemma products to grow quickly, be certain you have an all able.
- Tools you need tools for credibility and duplication!
   Go to www.myroadmaptosuccess.com and www.vmatools.com and www.vemmatoolsstore.com
- Clinical Studies go to www.vemma.com/science

The common denominator of success — the secret of success of every person who has ever been successful — lies in the fact that he or she formed the habit of doing things that failures don't like to do.

- Albert E. N. Gray

### WHAT YOU NEED TO SAY!

The following are simple conversations that you can have every day with anyone, at any time, especially when the subject of health comes up!

## Verning® Approach

 "Hey, Arny, I know your health is important to you. What are you doing to supplement these days?"

Okrifyon know of a health-duffenge shorte having say, "If there was a natural way to help you and with the eyespening of what you are dealing with, what would you say?"

- * "The reason that I am asking is that I am curious—what are you doing to white the special of the state of the special of the
- · "I have to tell you about an 'amazing nutritional discovery' called Vemmal"

Most will ask: "What's Vemma?"

 The most complete liquid nutrition program that you can find anywhere—you will not believe how GREAT this tastes—you have to taste it!"

Take out a cold V2, shake it up, and open it for them and allow them to taste it!

Be contain that you have the Plantic Spring of other product literature with you.

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## Verve Approach

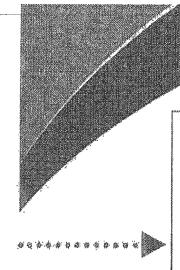
- "Hey, Jackle, isn't it crazy how stressed out and tired people are these days?"
- "What are you doing for yourself to reduce sures and increase energy?"
- * "I have to tell you about an amazing energy dissessive called Vervice"

Most will ask: "What's Verveit"

• "It's the resident healthiest energy drink of you will not believe how great it tastes -

Take out a chilled Verve, open it for them, and let them taste it!

 "Jackie, I know you are going to LOVE what Vemma or Verve will do— if I give this Vemma or Verve to you today, will you PROMISE ME that you'll take it everyday?"





## Bod® Approach

- "Lisa If you've ever said to yourself, no more fad diets... they don't work, then you've got
  to see the new Ventma®. Bod® Transformation system. You're going to absolutely love the taste."
- "Dave, if you know anyone who struggles with weight loss, then you've got to taste the new Bodee shakes. Do you prefer vanilla or chocolate?"
- "I have to tell you about the new Bod." transformation system. It's the simplest weight
  management program that fits into your lifestyle."

Most will ask: "What Is Bod.e?"

- "Bod is the new third provided, healthy weight solution from Vemma. It won the 2012 People's Choice Stevie Award for Favorite Consumer Product! The plan is easy to follow, it tastes great, and people are getting amazing results!"
- "Jenny, let me buy you breakfast, If I give you this Free Shake and DVD by Chris Powell, the TV Celebrity Transformation specialist, will you promise me to try it in the morning and give me your feedback?"

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Here is another tremendously successful dialogue that you can use:

### 1. Taste - Let the prospect taste the product.

The conversation begins with "I want to share an incredible product with you!

It tastes great! I want to tell you all about it, but you have to see how great it tastes first!"

Let the prospect taste the product before you go any further.

- If they agree it tastes good/great, then you go to Number 2.
- If they have an adverse reaction to the taste, then let them know that most people love the taste. Tell them the taste is not as important as the benefits of the product. Go to Number 2.

## 2. Tell them what it is - Tell the prospect what VEMMA° stands for.

• Use the Nature of the Venma Product Brochures to show them the product ingredients. If they have their arms crossed or are standing off from you, they will draw closer to see the tool and be drawn into the conversation. Go to Number 3.

3. Ask them what they are doing to avoid and prevent disease or to reduce stress and increase experience.

* If they tell you they are taking pills, tablets, or capsules, let them know that until now, those delivery systems were the best, but now there is Vemma! "The most complete liquid nutritional program that you can find anywhere." Go to Number 4.

### 4. Tell your story or the story of someone close to you.

You must make it personal and not say, "this guy or this girl," but use their names.

Connect the prospect to real stories from real people (BY NAME) you know in Venima.

Go to Number 5. (Do not make any hadron multiple clauss)

#### 5. Ask the prospect to "try Vemma" and enroll.

If they have any objections, then answer the objections and ask them again to "try Vennma." If at any point during the dialogue they ask for price, tell them, "That's the best part – it's a little over \$2.00 a day for the BEST nutritional insurance you can find!"

### Conclusion

What we want you to know is that this IS SOMETHING THAT YOU CAN DO! Every day, hundreds of Vemma Affiliates are adding new people to their group by simply using the simple conversations above!

Try it - it WILL work for you!











## Step 5: Building Your Business—Leading With the Vemma® Business Opportunity

As much as people want to feel better and respond positively to the idea of the Vemma products, many people are looking for ways to do better financially! Many people have a genuine desire for change in their life, and yet, they don't know what to do, or how to do it!

No matter what the desire is — get out of debt, purchase a new car, send their kids to private schools, money for travel, or perhaps even a whole new career — we must remember that the people we are looking for (those with a desire for change) are actually looking for us — they are simply looking for an opportunity!

So when it comes to building your business by leading with the opportunity, here's how some new Affiliates think: "I don't have any success yet" — "I don't know enough to talk about the opportunity" — "I will not know what to say if they ask me questions." Because of these concerns, guess what most Affiliates do when it comes to leading with the opportunity? Nothing! Fear freezes them!

Our goal with this step is to build your confidence and your skills in leading with the opportunity. We want you to be as successful with the business opportunity as you will be with the Vemma, Verve, and Bod • products!

With all of this in mind, let's get you ready for action!



## WHAT YOU NEED TO KNOW!

Here's the great news! There is just a small amount of information that you need to know to be able to approach people effectively with the Vemma business opportunity. For purposes of approaching people and following the spript below, you simply need to know:

. Vemma Provides that bollomaring to com Filliam or partition

Vemma provides amazing long form income &

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To read more about all of the bonuses in the Vemma compensation plan, log in to your Vemma website and click on "compensation plan."

## WHAT YOU NEED TO HAVE!

In order to succeed and in order to have duplication in your business, you need to have the tools of your trade! Here are tools that you must have:

- · Your favorite Vemma videos
- The "Perfect Business" brochure
- · Vemma, Verve, or Bod·ē brochures

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Please understand that it is important for you to have these tools on hand. You need to be ready to give 1 or 2 of these items to someone after you have had the conversation below! Do not believe that giving them more information is better. The correct method is to give someone small amounts of information and allow their interest to grow!

You can order these tools from: www.myroadmaptosuccess.com, www.vmatools.com, and www.yemmatoolsstore.com

## WHAT YOU NEED TO SAY!

The following simple conversation works! If the person you are speaking with has a desire for change, you will see this work almost all of the time! This is not to say that everyone you talk to will join your Vemma* business — but this script will create conversation. Given time, you will become very confident and very successful!

## Direct Approach:

"Zac, if I could show you how to invest a small amount of money in your family's health and that could turn into 3000 for partial time, what would you say?"

The partial partial time, what would you say?"

(Stop talking and listen to what he says)

Most will ask, "What is it?" or say "It depends on what's involved," or something like that.

Here's how you respond:

about the opportunity to

"I own a business – we teach people form create additional income."

(Stop talking and listen to what he says)

Most will say "How do you do that?" You respond by saying: "It depends upon the person - some people want to earn not liften \$500 per month, same to the same to the control of the contro

Most will ask: "How do you do that?" You respirit by againgt

• "We do this through an amazing line of wellness formulass. Let me ask you again, Zac, are you serious about wanting to create some additional income?"

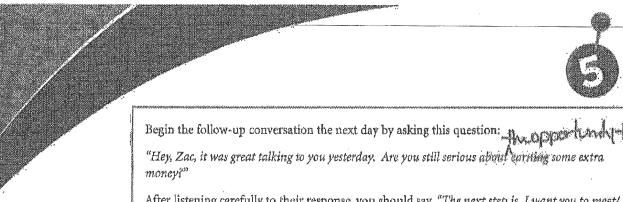
If yes, say, "Great. I don't have time now to explain everything. I'll call you about a time to get together. Trust me, it will be worth us getting together."

The goal of the approach is to develop interest and get the appointment.

* Theome Desclame

ROADMAP TO SUCCESS 25

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"Hey, Zac, it was great talking to you yesterday. Are you still serious about earning some extra

After listening carefully to their response, you should say, "The next step is, I want you to meet/ speak with one of my partners."

Check with your upline coach as to how he/she wants to do 3-way calls or 2-on-1 meetings with you when you have an interested person. After the meeting, the most important thing you could do is to get Vemma*, Verve, or Bod*ë into your prospect's hands.

Other follow-up options for a complete explanation of the business include:

- · Local Home Event
- Local Area Event
- Recorded Opportunity Call

## Third Party Approach:

If the person you want to talk to never gives you an opportunity to bring up the subject of your business, try this:

"David, would you help me?"

(Most people say, "yes.")

"I own a business, and we are experiencing amazing growth — do you know anyone that would be interested in million \$ 1000 for mounters their in announce part time basis?"



Remember – it is SIMPLE – it is FUN – and it is SOMETHING THAT YOU CAN DOI

You can make more friends in two months by becoming interested in other people than you can in two years by trying to get other people interested in you. - Dale Carnegie

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## Step 6: Goal Setting — Your First Objectives

Goal setting is a skill and habit that all high achievers have mastered. It has been said that goals are dreams with deadlines. Put another way, we set incremental goals in order to make forward progress toward our big dreams. Goals provide direction and focus. Without them, we are like a ship without a sail just drifting aimlessly.

In the absence of clearly-defined goals, we become strangely loyal to performing daily trivia, until ultimately we become enslaved by it. — Robert Heinlein



## Here are a few tips for effective goal setting:

- 1. Goals must be written down
- 2. Goals must be specific
- 3. Goals must be measurable
- 4. Goals must have a deadline (target date)
- 5. Goals should be reviewed frequently for clarity and focus



## Here's what you need to remember:

- 1. Your Consistent Daily Activity Remember that consistent daily activity creates momentum and growth. Even if you simply achieve one positive business building activity each day, you will be amazed at your growth and results over time.
- 2. Your Results The only results that really count are the number of new Affiliates and Customers each week. Soon, it will be every day!
- 3. Your Progress and Advancement Please review the specifics of the Vennue Wash Level System following this section on page 30. The Vennue Rank Levels for business this your designed to give you targeted goals that will ensure the growth of your business this your map and this point track the which will ensure the growth of your business this your map and the your want to create Bronzes on your team. As you do this, you will become a Silver. As you create Silvers, you will then become a Gold, and so forth. Keep it simple and focus on becoming a Bronze as soon as possible. When you focus on these first three Rank Levels and help your growing team make progress, the higher Rank Levels (and residual cash flow) will take care of themselves!

Very little is gained in life without setting goals. Having goals will help you achieve your dreams and lead you to your ultimate success. Success builds on itself. The level to which you succeed will be determined by the goals you set for yourself personally and for your Vemma business. Set the right goals that are worthy of your focus, time, effort, and energy.

Remember, review your goals often to maintain both clarity and focus. Keep your goals in front of you to stay motivated and consistent. Always remember WHY you are building your Vemma business. As you develop the habit of setting and achieving goals, you will discover for yourself that your Vemma business is indeed SIMPLE, FUN, AND SOMETHING YOU CAN DO!

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* Chack the VAMMA Compensation Plan for all the details. LAND - MATURE OF COMP

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Pin		Cycles	Approximate Wontaly Incomes	Approximate # Affiliates on Auto-Ship (Either Jeft or right team)
	Brit ize!	1	\$25,244	5 / 10
	Silver	5	\$150 7.00	10/20
	Gold	10.	¥ is 9 \$600.	20 / 40
9	Diamond	20	\$40.0 \$ 500	40 / 80
0	Platinum	50-	\$ 500 - \$2,720	10.02
9	Star Platinum	1	\$2,000 - \$3,000	150 / 300
(3)	Executive	190	\$3,000 - \$5,200	200 / 400
(8)	Star Executive	175	\$5,200 - 11 30	\$ \( \delta \)
(5)	Presidential	250	\$3,500 - \$11,000	500 / 🐧 .
<b>(-------------</b>	Star Presidential	375	\$11,007 - \$15,000	750 / 1,500
(3)	Ambassador	500	\$15,000 \$20,000	1,000 / 2,000
	Star Ambassador	1,000	\$30,000 \$60,000	2,000 / 4,000
Ü	Royal Ambassador	2,000	\$60,000 ~ \$100;000	4,000 / 8,000
	Star Royal Ambassador	4,000	\$100,000 \$175,000	8,000 / 16,000
<u>S</u>	Pinnacle	6,000	\$175,000 - \$250,000	12;00 / 24,000
lmage coming soon	Star Pinnacle	10,000	\$250,000 \$300,000	24,000 \48,000
lmage coming soon	Royal Pinnacle	15,000	\$300,000 \$400,000	36,000 / 72,
lmage coming soon	Legend	20,000	\$400,000+	48,000 / 96,000 ·

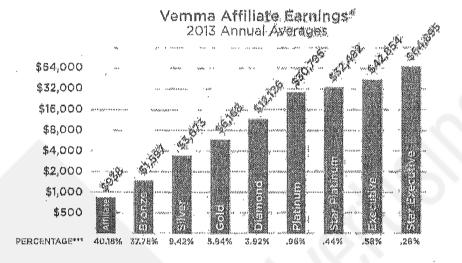
³⁰ ROADMAP TO SUCCESS

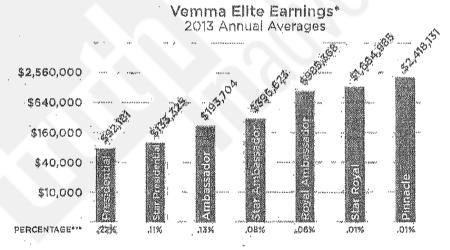
Results not typical, your results may vary. The success or fellure of each individual is dependent on their own efforts, the company has generally expected results which can be obtained by visiting www.vemms.com.

# V **⑤** M M ∧ * Nutrition Company 2013 U.S. Disclosure Statement

Vemma prides itself on quality, innovative products that provide our customers real health results. In 2013, 246,388 active customers enjoyed the brands that make up the Vemma family of welfness products, and we are thankful for each and every one of them. These customers are the reason we exist. Their families' welfness needs are what drives us to formulate and manufacture the finest, most complete nutritional solutions evallable anywhere. Brands made in America, keeping hundreds of jobs in the USA:

The Vernma flagship brand, along with Verve and Bod+ë brands are promoted through a positive, very social network of Affiliates that have fallen in love with these products and want to share them with the people they care about. These active* Affiliates totaling 105,251 in 2013, are utilizing a business model very similar to the Amezon.com affiliate program, and have the opportunity to earn free product for their customer referrals and customer and Affiliate bonuses for promoting the brands and opportunity.





Vemma Nutrition 2013 Customer vs. Affiliate Profile



^{&#}x27; The figures stated apove are not a guarantee not use they a projection of a typical Affiliate's comings or profits. Like any other independent business, the opinional or affiliate disconding upon his or her skill set, commitment and desire to succeed. At Ventria, the opportunity to earn more is always available to such and every Affiliate, for more information on Ventria's Compensation Plan, blease go to http://www.erema.com/backette/compensationPlan.pdf

¹⁴ Active, means an Affiliate has a minimum of 60 teward noints every month. Platform and above Affiliates are considered active if they have 120 reward points every month.

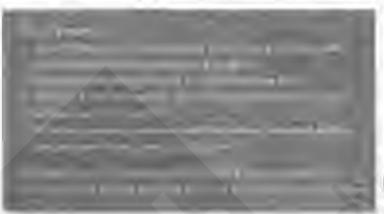
^{**} Percent of everage earners per 4 week period.



## Step 7: Counsel Upline – Everyone Needs a Coach

When you study people who have achieved success of life, you often mu that they and a "success conch!" This is true of musicians, attrictes, scholars, and most people who achieve great things in the world of business and networking.

More Vernous' Isosiness is a team snorthand counseling with companious and/or retern update is an harportaut key to your success. Success leaves closes, so my into the experience and wiscous of those who have gone before you. Courself with the wise and become wise.





As you build not grow your Verman business, you will find that your success is determined by how many people you can help and influence to become successful. Zig Zigfar says, "You can have anything you want in life if you will help enough other people get what they want." This powerful principle sums up what it takes to be laugely successful in Venamu. Just namemour, you cannot want success more for your people than they want it for themselves. You build a winning cann by attracting people who have a sincere desire for positive change. AND are willing to do something about it!

From active upline success couch can and evaluate your progress. Economic from eiten you should all thrown to review your business plan and evaluate your progress. Economic for your indirection have a rested interest in pour success, so respect their time and advice as it applies. Playing a built-in consultant that is dedicated to assisting you myour success is just another example of why Venna can and will work for just about any willing individual. When in doubt, ask questions of your upline. This warn approach is a powerful key to success — so stay plugged to us your coach. Learning from the experience of others who have gone before you is whe and will give you the opportunity to grow your Vennas business at a rapid poor!

You can have anything you want in life if you will help enough other people get what they went. - Zig Ziglar

HOWER MARTEL SMOCESS

## Step 8: Get Started Now It's Time Fer Action!

Congratulations on working through this Readmap to Socress training. We suggest that you listen to the CD that came with this workbook several times over the next 30 days. Review this workbook often, as well. As we have discussed, seccess in your Vennus business is determined by how well you LEARN, APPLY, AND TEACH these fundamentals.

As you get into business building action, remember that this is an exposures business. Your growth and success will be determined by the number of new people you and your term share Veracus with our adaily and weekly hads. The process is simple:

Step 1: Invite propie to TASTE the products.

Step 2: SHARE the molecula stabilities with a sufficient

Stop 3: Follow up and septed withdrift - 72 hours.

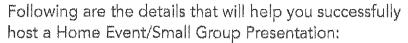
## Repeat the above steps of this

Your first task is to share the people of the people from your Contact List in the next 20 hours. No example Optima action and have fun. The more you share, the more confident you will become, and your business will grow.

One of the best ways to get off to a fast start as mad launch your Vermon business is by howing a Good Event or Smell Group Presentation. We often refor to these Home livents as "Private Dusiness Receptions." The concept is very simple; work smarter rather than herder by sharing Vermons Vermol Bod-5 and our timest date has hed ness apportunity with multiple people as the error time! The location can be your living room, kitchen, an office conference room, a clubbouse, alsyge, on Von, etc.

The only limits in our life are those we impose on ourselves.

- Bob Proctor



Purpose of the Home Event/Small Group Presentation: To efficiently and effectively share the Vemma® products with new people in a relaxed, comfortable environment.

#### GETTING READY - Preparation is Keyl

- Product: Chilled Vemma, Verve, and Bod•ē (for tasting and to send home with guests)
- Zools
  - Company Overview Video
  - Compensation Plan Video
  - · Product CDs
  - Product Brochures
  - · Business Brochures
  - Extra copies of the Roadmap to Success workbook for those guests who are ready to get started immediately?

## TV & DVD player that work!

- Chairs, pillows, or a clean floor to sit on
- Attire should be "Business Casual"
- Internet enabled laptop or electronic device
- The tone of event should be relaxed, warm, and friendly
- · Light snacks, no alcohol
- · Keep it simple and inexpensive It's all about duplication!
- Schedule one of your Upline Success Coaches to join you for the event (In-person or via other communication media)

#### HOW TO INVITE

- Pick a date and time for your Home Event/Small Group Presentation
   We suggest a Monday, Tuesday, or Thursday at 7pm (Invite guests to arrive at 6:45pm)
- Set a Goal How many people do you want at your Home Event? If you invite
  properly, you can expect a 50% show ratio. Therefore, plan accordingly! If you want
  to have a minimum of 5 guests, then you need to have 10 guests confirmed prior to
  the event
- Key Phrases:
  - "What are you doing Tuesday evening at 7 pm?"
  - "The reason I am asking, recently Bethany and I discovered an idea that I believe, 15 an W together all of an excellent activity tidous amounts of many:"

    by succession
  - "We have scheduled a Private Business Reception and we are inviting a few key people that we like, trust, and respect... Do me a favor..."
  - "I really would welcome your feedback/opinion, can I count on you?"
  - "Do me a favoτ; if something comes up, please call me ASAP so I can fill your seat!"

Very Important

The invitation
process is the
only real work
that is involved.
Pay the price
with this
important step
and everything
else is easyl

s an excellent



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## THE HOME EVENT

Be prepared and set up EARLY. This way you can focus on the PEOPLE as they arrive. Relax, smile, and have FUN!

HOME EVENT PROCESS (Begin promptly at 7:05 pm)

- (1) Host(s) welcomes guests and describes evening. (Be relaxed, confident, and keep it fun!)
  - Sample introduction:

    "Welcome everyone we're going to get started! Bethany and I are really glad you are here tonight! Anytime you discover something really good, you share it with the people you care about that's why we invited you! We're going to start with a short video on this company called Vemma*, and its amazing line of wellness formation; Enjoy!"
- (2) Play Your Favorite Vemma Video
- (3) Host Introduces Upline Success Coach
  - * Sample introduction:
    - "We hope you enjoyed the video! As I think you can tell, we are really excited about the potential of Vemma. It's my pleasure to introduce to you (name of success coach) who has committed to help us and coach us in the building of our business. He/she has agreed to come tonight to support us and to explain the possibilities of what can happen for you with Vemma."
    - Upline Success Coach shares personal experience and story (in person of via other communication media)
    - Beciliat Postmontes and resolution obsessed (No claims)
- (4) Compensation Plan Brief Discussion
  - Play the Vemma Compensation Plan Video
  - Brief overview of the system, tools, and resources available to help them build.
    "We have a proven SYSTEM that you will plug into that will help you be successful."
    (Training, Upline Support, Tools, Events, Recognition, etc.)
- (5) Closing Statement:

"In closing, we are glad you joined us tonight ... We suggest, at the very least, that you make a decision for good health and get started on the products! For those of you that see the opportunity here, we suggest you begin with an Affiliate Pack, which we will discuss with you as we adjourn."

- (6) Product Tasting
  - Questions you can ask during the product tasting: "What did you like best about the presentation?" "Which Vemma product interests you the most?"

#### (7) Ending The Home Event

- Ask Questions & Answer Questions
- Listen, Listen, Listen!!!
  - "What did you like about what you saw and heard?"
  - "Do you see yourself having an interest in the health and energy benefits of

Vemma Nerve/Bod · e or are you also interested in material presidual cash flow?"

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"How fast do you want to build your Vemma business?"

"What kind of residual cash flow would you like to create?"

"The next step is...."

- ✓ Place Orders and Set Up Auto-ships
- Send Guests Home with Product/Tools
- Establish Clearly Defined Next Steps

#### FÓLLOW UP AND DUPLICATE!!

When you enroll a new Affiliate, immediately put a Roadmap to Success workbook in their hands and schedule their Roadmap Strategy Session. This is a short 45-minute meeting reviewing Steps 1, 3 & 8 in the Roadmap to Success! From this meeting, you can then schedule their first two Home Events or Small Group Presentations!

Don't forget to:

#### 1. STAY PLUGGED IN

#### 2. DO SOMETHING POSITIVE EVERY DAY TO GROW YOUR VEMMA BUSINESS

Continue to lead by example. Remember that this business is all about duplication. No matter what you do, those you bring into your organization will duplicate most of your habits and commitments. Make sure you are setting the right example. The leader sets the pace. Each day, ask yourself... "If everyone in my Vemma business did what I did today, would my business have grown?"

Keep your business simple and recognize that you will build a team where everyone does a little bit. Through time and duplication, amazing things can happen with your business, so stay the course!

Finally, remind yourself: Actions always speak louder than words, so JUST DO IT!

Let's go build something extraordinary together!

Each day, ask yourself... "If everyone in my Vemma business did what I did today, would my business have grown?"

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## Stay Plugged In Important Phone Numbers & Contact Information

Enroller Name:
rimary Phone Number:
Email Address:
Jpline Diamond Name:
Primary Phone Number:
Email Address

Vemma* Member Services Phone Number: 800-577-0777 Email: ms@vemma.com 1621 W. Rio Salado Parkway

Tempe, AZ 85281

## Saturday Quick Start Training Call

Time: 9 am Pacific/ 12 noon Eastern
For the phone number, go to www.myroadmaptosuccess.com

Tuesday Monthly Vemma Corporate Leadership Call Open to Everyone

1st Tuesday of Every Month Time: 5 pm Pacific/ 8 pm Eastern

For the phone number, go to www.myroadmaptosuccess.com

Webinar: call.vemma.com

Marketing and Training Tools:

www.niyroadinaptosuccess.com

www.vmatools.com

www.vemmatoolsstore.com

## The Enrollment Process

Tell The Story

Home Event or One-on-One Enroll

Give Them a Roadmap Workbook Roadmap Strategy Session

3 Days Later

Schedule your new Affiliate's first two home events

## This is how you duplicate:

- 1. Tell the story (Home Event or One-on-One)
- 2. Enroll your new Affiliate in Vemma®
- 3. Give them a Roadmap To Success Workbook/CD
- 4. Have a Roadmap Strategy Session 3 days later
- 5. Schedule your new Affiliate's first two Home Events or One-on-One presentations.

## VOMMA®

## New Affiliate Checklist

We wa	Objective: Get your new Affiliate started correctly.  ant to help them decide what they want, equip them with  effective basic training, and then get them into action!!
1.1	Place Initial Product Order and Set Up Auto-Delivery  a. If your goal is to get off to a fast start and create a meaningful cash flow, then get started with an Affiliate Pack. Remember, your people will do what YOU DO. (It's all about duplication!)  b. Set up your monthly auto-delivery and make sure it is for at least 120 QV.
2.	Order Marketing and Training Tools  a. Go to www.myroadmaptosuccess.com, www.vmatools.com, and www.vemmatoolsstore.com and order the necessary marketing and training too Your enroller will tell you the best tools to begin with. Have several additional copies of the Roadmap to Success workbook so you can get your new Affiliates off to a great start.
3.	Study and complete the Roadmap to Success workbook. Listen to the Roadmap Training CD and/or watch the video version of the CD at www.myroadmaptosuccess.com/library.
4.	Become familiar with your Vemma website.
<b>1</b> 5.	Become familiar with your team website at www.myroadmaptosuccess.com. Be sure to "subscribe" so you receive all the team messages, special notices, and the "message of the month."
6.	Commit to listen to the Vemma Quick Start training call:  a. Complete with detailed training and success interviews.  b. Live 45-minute call every Saturday 9 am Pacific, 12 noon Eastern.  For the phone number, go to www.myroadmaptosuccess.com
7.	Schedule a Roadmap Strategy Session with your upline Diamond (or above) Success Coach. Review your top 20 product prospects list and top 20 business prospects list.
<u> </u>	Get into ACTION!! Expose and Follow upRepeat often! Schedule your first two Home Events with your upline Success Coach.
<b>Q</b> 9.	Set a Goal and a Timeline to achieve the Bronze Leader level in the Vemma Rank Level System.

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## Indemnity Statement

My Roadmap to Success agrees to indemnify, defend and hold harmless Vemma Nutrition Company and its affiliates, officers, directors, agents, employees, successors and assigns from any and all claims, liabilities, damages, settlement payments, actions, fines, losses, penalties, fees, costs and other expenses (including attorney's fees and costs of litigation) arising out of any claim, action, proceeding, determination, finding or other regulatory process asserting or claiming that My Roadmap to Success violates any such applicable laws. In addition, My Roadmap to Success also agrees to refrain from all conduct that might be illegal or harmful to the reputation of Vemma Nutrition Company or its products, including but not limited to, conduct inconsistent with the public interest that is discourteous, deceptive, misleading, unethical or immoral. The making of any such false or misleading statements regarding Vemma Nutrition Company, its products, compensation plan or other opportunities shall be grounds for immediate termination of this Agreement.

The undersigned acknowledges that this program is not affiliated or offered by Vemma Nutrition Company, but is a program created and operated by an independent Affiliate. Vemma Nutrition Company has no liability with respect to The Roadmap to Success program.

To be added at end of workbook.

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# Exhibit F

## Case 2:15-cv-01578-JJT Document 248-1 Filed 07/15/16 Page 62 of 103

## Michelle Lottner

From:

Michelle Lottner

Sent:

Wednesday, June 25, 2014 5:52 PM

To:

Lisa Schuster; ICE

Subject:

FW: Scan from VECOPY02 ,

Attachments:

3617_001.pdf

Lisa and Tom,

33 00 Alkazin, Thomas Attached is the first round of changes. Please let me know if you have any questions.

Thank you,



Michelle Lottner, Compliance Manager michelle@vemma.com

1521 W Rio Salado Parkway Tempe, AZ 85281 yemrna.com facebook.com/vemma twitter.com/vemma

From: VECOPY02@VEMMA.COM [mailto:VECOPY02@VEMMA.COM]

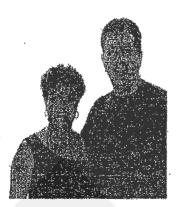
Sent: Wednesday, June 25, 2014 5:50 PM

To: Michelle Lottner

Subject: Scan from VECOPY02

## Welcomel

## Congratulations on your decision to become part of the Vemma® Team!



You have just taken a positive step in your life that can truly change the future for you and your family. You now have an opportunity to design your own life. You now own your own business and have the opportunity to make your dreams and goals a reality by helping other people. Our mission is to make a positive impact in people's lives by providing unique products and a business opportunity that can help individuals improve their physical and financial health. We are proud of you for making a committed decision and stepping out in faith. This training and development program was created to set you up for success and give you a track to run on. You now have the opportunity to build a business and pay yourself what you are worth. Your income will match your efforts and commitment because you are in control.

Every new Affiliate in Vennus has one thing in communic every one of us was a beginner at one time. Often the excitement and enthusiasm is high, but the knowledge is low. This program has been developed to help accelerate you through the learning curve. Keep your excitement and enthusiasm high, and we will equip you with the knowledge and tools that you need to succeed. The rest is up to you. Many of our Affiliates have gone on to achieve success beyond their wildest dreams.

Success in Vemma is not a mystery. The Roadmap to Success removes all mystery and doubt because these principles are a proven pathway to success. The Roadmap to Success is the EXACT roadmap that helped us make our dreams and goals a reality. This proven plan for success is simple and something you can do. This proven plan of action is built on a few simple fundamentals that, when repeated over and over, create momentum and can lead you to the success and results you are seeking. Your job is to learn these principles and fundamentals and put them into action consistently. Please do not try to reinvent the wheel. The plan works: it is your responsibility to work the plan!

It has been said that success comes from doing the correct things consistently. We are going to teach you how to do the correct things. In other words, once you learn how to do the correct things, your success is dependent upon your PBRSISTENCE. You must stay consistent and stay the course. Do not allow yourself to get off track or deviate from this proven plan.

As you learn these principles and fundamentals, you will begin to make progress when you consistently apply them. Then, as you begin to assemble a winning team, you will need to teach others these same principles and fundamentals. Teach and train your team that as soon as they enroll a new Affiliate that wants to build a business, they must hand them the Roadmap to Success workbook so they too can learn what to do and how to do it. It is all about duplication, so remember these three words: LEARN, APPLY, and TEACH.

As you move forward with your Yamma! business, you will find that activity atways comes before results, and income follows the correct activity. As you learn, apply (by taking consistent action), and teach these proven principles and fundamentals over the next few months. You have the opportunity to succeed beyond your wildest dreams.

We recognize that everyone who enters our business has different levels of time, energy, self-confidence, desire, and talent. That is why we created this program to be adaptable to every Affiliate. You can go at your own pace. You can build your Vennma business as big as you can dream!

Finally, we suggest that you review the Roadmap to Success audio CD and workbook several times. Each time you listen to the CD or review a step, you will pick up something new. We also encourage you to review the CD and workbook every 60 – 90 days to stay plugged into the key principles and fundamentals that will lead you to success.

Remember, Vernina is SIMPLE, it's PUN, and it's SOMETHING YOU CAN DO!! May God bless you on your journey, and we look forward to seeing you at a Vernina event in the near future.

Tom & Bethany Alkazin Star Pinnacle Leaders

Vemma is simple, it's fun, and it's something you can do!!

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Message of the Month



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#### Conference Calls

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#### Special Recognition

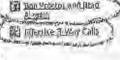


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## New Training Calls





5/25/2014

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Welcome to My Roadman T hoceas



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Specifical Element Session



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Customer Brochure without Remix, Pack of 10



A tool you'll be proud to ... hend to anyone!

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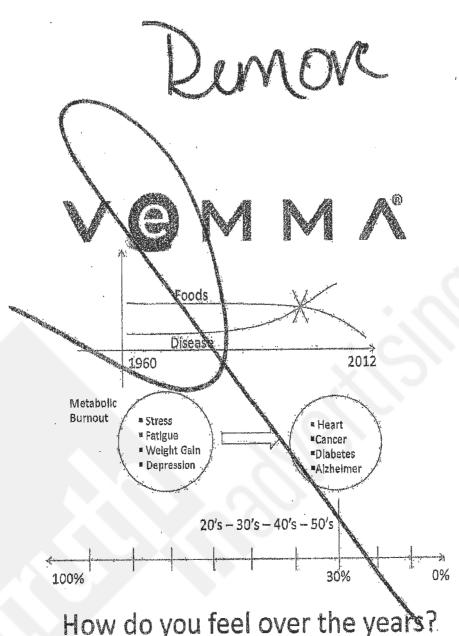
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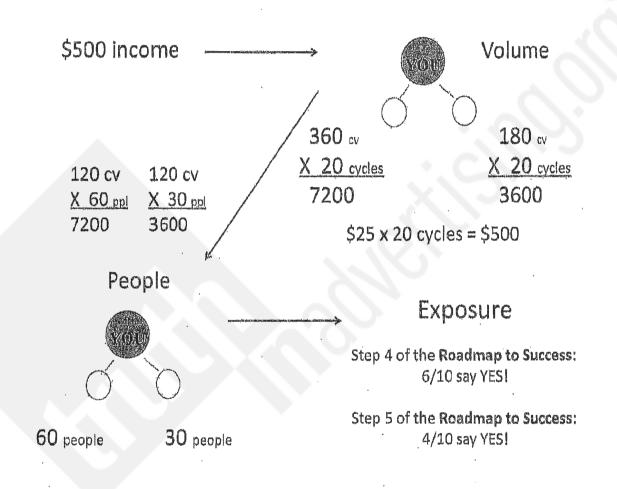
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Vemma's 2014 Next Level L. Jership Weekend

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How do you feel over the years?



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### Vemma Opportunity and Fast Start Training Calls

Presented by Star Pinnacle Leader Tom Alkazela Training Topics Star Royal Ambassador Brad Alkazin, Royal Ambassador JD Phillips and other Elite Line Land to Presidential

Roadman Workbook Videos

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#### Message of the Month

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- ALOS COLL
- May 2014
- March/April 2014
- February 2014
- January 2014
- December 2013
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- September 2013 July 2013
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- October 2012 VROPET SOTS

## · Effective 3-Way Calls CATIONS

3-way call! (50 min.)

· Dr. John Edwards and Brad Allkazin.

Bob Proctor and Brad Alkazin - Proctor and Brad Alkazin 3-way phone calls are a powerful tool to build your business. Star

Listen to Star Pinnacle Leader Tom Alkazin do o LIVE Roadmap Strategy Session! (55 min.)

Pinnacie Leader Tom Alkazin teaches you how to do an effective

· Roadman Strategy Session AMAA). MC

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#### Special Opportunity Calls

- · 2d-Hour Recorded Overview
- · YPR Opportunity Overview Calls

#### 2014 Fast Start Training Calls

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"YPR "Become a Leader"

Conference Call Series

Success in Vemma can best be described as follows: Become a leader and then develop leaders! Series of Three;

YPR "Become a Leader" Series 12,05,12 YPR "Become a Leader" Series 11,28,12 "Become a Leader" Series 11,21,12

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# NEW YERMA AFFILIATE: YOUR FIRST SO DAYS

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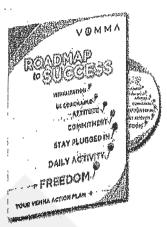
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## What is the ROADMAP to SUCCESS?

Your success in VEMMA is the most important objective of your upline support teem! With that goal in mind, it is in portant for you to understand that offective duplication (which means each properties in the support of the publicas) can only occur if there is a proven methodology in place that teaches each person how to build! The ROADMAP to SUCCESS is that proven methodology!

What is the ROADMAP to SUCCESS? The Roadmap to Success is a 40-page workbook complete with CD that teaches the new Brand Partner exactly what they need to know, what they need to have and what they need to do to see their organization really grow! The most important thing for you to know is that this system workel Resist the temptation to "reinvent the whee!!" With the help of your active upline leader, follow the ROADMAP and your organization will grow!

What should you do next? If you have a desire for change, if you are coachable and you are willing to work then you are about to begin the most exciting, financially rewarding journey of your life!

Here's what you need to do next;



Get a copy of the ROADMAP to SUCCESS from your enroller or your first active upline leader.



Read and complete the workbook and listen to the accompanying CD found in the ROADMAP workbook.



Go upline to your first active GOLD Team Leader "or above" and along with your enroller, have a "ROADMAP strategy session". This session focuses on steps 1,3 & 8. The most important result of this session is learning how to set appointments and how to invite others to your first Home Event.



Go to work identifying others who have a desire for change and truly want to do better financially!

Watch Step 1 of the Roadmap To Success CD: "Your Dreams" - The Foundation of Your Venuma Business

In summary, stay focused on the big picture of how VEMMA can make your dreams a reality! Finding one person on the left side of your business and one person on the right side of your business who really have a dashe for change in their liven can be the beginning of your journey to the Presidential Leader level and a minimum of \$2000 per week of residual income!

Stay dedicated to YOUR dream! Stay plugged in with your upline leadership team and do something positive everyday to grow your business!

You CAN do this!

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Star Pinnacle Leaders Tom and Bethany Alkazin's Success Story



#### How Vennua Turned Semi-Retirement Into **Full Throttle Excitement**

Vernmo Insider Enecial Report

Many networkers dream about follning a promising company, achieving financial freedom, and living the good life somewhere near the beach. Tom and Bethany Alkazin have been there and done that four times. And as Tom Alkazin explains it, their journey to success his always been a family affair.

"We met Dottle and Ben Bereyko, and thair kids, Karen, Lauren, BK, and Japan Boreyko in 1980. We were in Amway at the time and often collaborated with Dottle and Ben 36 feeth build aut different, organizations. Beltieny and 2 carned enough to buy our home in Carlsbad, California and enjoy a wonderful lifescylis indexage. When some unfortunate things respecting the land bottle freely it was time to foot for another opportunity. Dottle found a company that was selling an herbal defection we which has been best describe by Riche - It sertainly wasn't a desset topping. However, despite its formulable teste, it seemed to work wonders for some folks. So we followed all of the Boreyko family over to trial company and once again experienced great success and a lifestyls to match."

"As the story poss, everything was the until the company CECIs amounced they couldn't pay our checks right before Christman of 1993, despite the afforts of the Boreyko family, who were now this top paid distributors, the company declared bankruptry and left everyone out of money, and worse, out of opplons and hope. That prompted the Boreyko family to start a "new vision of network marketing," which they appropriately pained New Vision, flaving complete trust in them, we helped them faunch the company in March; 1993, Just a few years later. New Vision had done over a follion of dillars in sples and was regarded as one of the premiers companies in the Origin Selection, and I were blessed with so much success in New Vision, we were slowly moving toward semi-refreened so we could enjoy our literage fully and spend even more time with our growing children. Chris, Drad, and Amy."

Bollary Alkazin, who may very well be one of the most entertaining speakers in this industry, picked up the story from there.

"Apparently God didn't want us to rethe right their and for good reason. BK talked to us about yet another new concept he had that had never been done before in the industry. He wanted to launch a subsidiary with his two premier products as a single focus, and couple it with a simple, generous compensation plan that would enable strying to achieve exponential success, the prospect of having successful, debt-free company back a radically new, ground-hoor opportunity like this got us so excited we went from semi-rethemant to full thrattle when vening launched, we have to fell you, it is the most exciting thing we've ever been a performance of the most excited when a performance of the most excited when the performance of th

"On a personal level, we have watched all or our kids get actively involved in building their Vernma business. Tills not only provides possive realiding more streams for them. It has also employed their to become wonderful reders who are impacting countries allowed the second wonderful reders who are impacted countries also there it is absolutely preat that we get to build something like this as a femily, and to revel to increaling places and have vernme practically pay for it all as

'On a professional level, we have seen the Leadership, business savey and marketing tools in Vanning grow to a point where they rival some or the greatest companies in the world a both in and outside our industry. We've seen young Leaders come in and bring such powerful energy and eagerness that they are literally transforming but business and support charging everyone size in the process. Lastly, we are seeing people who thought they lost everything in the economic downturn soles this opportunity to create the lives they've always grazmed of, but were too commonable or afraid to pursue."

DIVERSITION. Selection of the select Justif Activity CONTROL P

Tom talked about why his family and team are so excited about the next years with Venima.

"The best way we can describe it to people is to have them imagine a jet talking off, It takes a torof runway for it to get up to speed, but once it's arriothe it goes very high, very allickly. Likewise, verms spent a couple of years betting off the ground, but now it is in a steady climb and breaking sales records every month. So anyone who gets started now can take advantage of all that preparation, acceleration, and momentum. The products are unrivated. The comp plan is incredibly lucrative. The marketing tools are without peen, the owners understand and respond to the field's ideas, and there are systems in place like the Rondmap to Success that make the education and children by process due to the second place. duplication process simple."

http://www.myroadmaptosuccess.com/Tom_and_Bethany

6/2/2014

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Roadmap To Success Page 2 of 2 "We can honestly say we have never seen enything like Verima in all the years We have been in this industry. And we have never seen such an overwhelming demend for viable options to obtain and maintain health and prosperity. So whether you're a college student who wants some apending money, a single perent who needs to pay off some bills, or a seasoned hetworker who's just thred of all the broken promises, we invite you to become a part of our Verima family. It can add richness to every area of your life that you never dreamed possible... Lintil now." @ Copyright 2014 MyRoddMap To Success. All Rights Ressi http://www.myroadmaptosuccess.com/Tom_and_Bethany_Alkazin.shtml





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We are so proud to be partnered with each of these amazing people! Their hard work and dedication to the grand partners on their teams is one of the common denominators of their success. Enjoy the stories! Most importantly as you read, realize that if these people can do it, can do it!

### Elites

#### Tom & Bethany Welcome to put Elice Hall of Fame!

#### Star Pinnacle Leaders

Tom and Sethany Alkezin

Star Royal Ambassadors

Drad Alkazin

#### Royal Ambassadors

Alex Mericon Petat und Morie Francis Ranni & 10 Phillips

#### Star Ambassadors

Dr. Mike Binder Ler Buenaluz Mike and Eunlee Del uch Bryce Majdick Billy McSwaln Josii Noble Unda Proctor Daye and Kim Resmussen Adam Wenig Andrew Yeaner

#### Ambassadors

Parik Alexander Monard & Rebekah Bischoff Shazan Boloot: Aurellen Brest Alex Bung: Dr. Mike and Cathy Chandler Parick Corner: Konnie and Catol Anne Falks Collean, Filicati David and Evendy Graham

United Boston Market Ma

Killev: Warren Luks and Shawoee Wilhord

#### Star Presidentials

Gilbert Anderson Zach Babierz Cody Barton

Franky and Cheryl B

Ing Bridge Anthony Ir Cometa Dr. Kriv Davies Li Dongping Felipe Gebrield

#### Star Pinnacle Leaders



Tom and Bothany Alkazin

#### Star Royal Ambassador



Brad Alkazin

#### Royal Ambassaciors



Alex Morton



Peter and



#### Star Ambassadors

http://www.myroadmaptosuccess.com/recognition/vomma_elites.shtml

# Exhibit G

Message

Michelle Lottner [Michelle.Lottner@vemma.com]

From: Sent:

7/23/2014 6:39:57 PM

To:

'Lisa Schuster' [lm.schuster@yahoo.com]

CC:

Tom Alkazin [alkazin@aol.com]; Compliance Email Group [ComplianceEmailGroup@vemma.com]; Legal

[Legal@vemma.com]

Subject:

RE: Compliance

Attachments: 1 - Your Dreams MLL.docx; 2 - Attitude MLL.docx; 3 - Create A List MLL.docx; 4 - Leading With The

Products_edits_MLL.docx; 5 - Leading With The Opportunity_edits_MLL.docx; 6 - Goal Setting_edited_MLL.docx; 7 -

Council Upline_MLL.docx; 8 - Get Started Now_mll.docx; A - Welcome_mll.docx; B - Conclusion_mll.docx

Lisa and Tom,

My edits are attached and there are not a lot of changes, but a few here and there regarding things that need to be deleted. For future recordings we can go through and edit accordingly when the time comes.

Tom, I discussed with Chris and you'll just need to put the FDA Disclaimer and Income disclaimer on the sleeve of the CD. In addition to that there will need to be a reference to Vemma.com for details regarding compensation plan, Customer Loyalty Program, Premier Club, etc. The information to be included is below. Let me know if you have any questions.

#### Income Disclaimer If marketing piece will be viewed worldwide:

Your success is dependent on your efforts and leadership abilities. The Company has generally expected results which can be obtained by visiting the Opportunity section of www.vemma.com.

#### FDA Disclaimer

These statements have not been evaluated by the Food and Drug Administration. These products are not intended to diagnose, treat, cure or prevent any disease.

#### Vemma.com referral

For information regarding Vemma's compensation plan or any of the programs mentioned please visit Vemma.com for complete details.

Confidential ALK0098997 Thank you!



Michelle Lottmer, Compliance Manager michelle@vemma.com

1621 W Rio Salado Parkway Tempe, AZ 85281 <u>Vemma.com</u> facekook.com/yemma twitter.com/yemma

From: Lisa Schuster [mailto:lm.schuster@yahoo.com]

Sent: Tuesday, July 22, 2014 2:09 PM

To: Michelle Lottner Cc: Tom Alkazin Subject: Compliance

Hi Michelle,

Here are a few more things that Tom wrote relating to the Roadmap that I have. Please go through these and make any compliance edits necessary.

Thank you!

Lisa

Chapter 4 requires an FDA disclaimer as well as a reference to Vemma.com for complete details regarding qualifying for free product. Also see edits below.

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#### 4 - Leading With The Products

Step Four says: Building Your Business by Leading with Vemma, Verve, and Body.

Well, folks, are you ready? It's time for action. It's time to share the good news of wellness, and of these products, with everybody that we know. This is an exciting part of the business, and most importantly, it's something that you can do every day – and here's why; tell me any subject that comes up more – every single day, in conversations – than health. People talking about antiaging; about avoiding and preventing disease; talking about energy; talking about body transformation.

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So, why is the Vernina business working so well? People want to be well, physically, more than ever before. The awareness has never been higher. You know, fifteen to twenty years ago, people needed to be educated about the need to supplement; not true anymore. With the rise in disease rates—heart disease, caneer, diabetes, Alzheimer's disease—people recognize that we no longer get, in the foods that we eat, the nutrition that our body needs.

So, why Vemma? First, there's tremendous acceptance to the concept of Vemma as a product. People know that they need to supplement their diets, but most do not know what to do. The Vemma product itself, they'll ask you the question — what is it? The answer is, it's the most complete liquid nutrition program or supplement available anywhere today. When you look at Verve — it's the world's first healthy energy drink. When you look at Body — the body line of products incorporates the new science of healthy weight loss. So, when you combine these concepts with the fact that the entire product line tastes great, it's affordable, and it delivers results — it's easy to see why there's tremendous acceptance to the Vemma product line.

So, with these points in mind, let's get ready for action. I want to share with you some thoughts on what you need to know, what you need to have, and what you need to say in order to be successful in building your business by leading with the product. Now, one of the very first goals that we want for you is to help you achieve the Customer Referral Program, and earn the customer referral bonus. In other words, we want to get you to a point where your monthly auto-delivery is free of charge. Well, how do we do that? We do that by teaching you how to successfully introduce — either Vemma, Verve, or Body — to other people.

So, what do you need to know? All you need to understand is that Vemma is simple, convenient, and complete. It's a simple idea. Take two ounces, once a day; providing the best nutritional insurance that you can find anywhere. It's convenient. Pick your delivery system; whether its Vemma, Verve, or Body — we have one formula, but three delivery systems for that formula.

And last, it's complete. Again, when people ask you that all-important question of what is Vemma – the answer is it's the most complete liquid nutrition program available anywhere today.

So, what do you need to have to be successful in leading with the product? First, you need Vemma products. To grow quickly, you have to have acquired a Vemma Affiliate Pack. People want to know first, what does the product taste like? Next, you need tools. You need tools for both credibility and duplication -- tremendous brochures, audios that help give you and explain, not only what the Vemma products provide, but what's contained in them, as well. Next, you need clinicals -- the clinical stories that are available. If you go to Vemma.com/science, you can actually read about the two clinical studies -- one-on-the reduction of inflammation; and the second one-on-the-maintenance of antioxidant levels in the blood. And lastly, you need stories! The anecdotal stories of how Vemma, Verve, and Body has benefited other people. As you get around events; as you get around other people; as you talk to your Up-line; as you meet people; as you attend home events -- you're going to have the benefit of hearing those stories of how people have been helped physically.

So, what do you need to say to people? You know, I love what B.K. Boreyko, our CEO, says that — this is all about conversations. You know, having conversations with people about health; having conversations with people about opportunity. And so, when it comes to leading with the product, what do you need to say? How do you launch into conversations? Well, think about it. If you know-someone that is having a health challenge, it's very easy to say to that person, "Hey, Jackie. I have a question for you. If there was a natural way to help you with the symptoms of what you're-dealing with, what would you say?" And of course she's going to come back and say, "Well, I don't know. It depends on what it is." My response would be is, "I'm curious; what are you doing to avoid and prevent disease? Specifically, what are you doing to supplement? Are you adding anything to your diet?" The conversation continues. You say, "Hey, Jackie. I have to tell you about an amazing nutritional discovery called Vemma." Very important – phrases are very important – an amazing nutritional discovery called Vemma. That conversation then leads you to the opportunity of allowing her to taste the product and to continue the conversation.

Now, in other situations you may not know anything, per say, about their health. For example, "Hey, Amy. I know your health is important to you. What are you doing to supplement these days?" and it launches you into a conversation about whatever it is that they're taking. Back and forth the conversation goes and you come to the point of saying, "Hey, I've got to tell you, Amy, about an amazing nutritional discovery called Vemma. In fact, you won't believe how great this tastes. You've got to try it." Now, at that point, it's important to take out a cold V2, shake it up, open it up for them, and allow them to taste it. Make certain that you have the best product brochure – the one you enjoy the most – to be able to, if you will, cause the attention, and the focus, and the conversation to continue on what's in the product.

Let's go on and let's consider Verve. Here's a conversation: "Hey, Jackie. Isn't it crazy how stressed out and tired people are these days? What're you doing for yourself to reduce stress and increase energy?" You stop and you listen. She says, "Well, hey, I'm doing this. I'm doing that," — whatever it might be. And your response would be, "I have to tell you about an amazing energy discovery called Verve." And most are going to say, "Well what's Verve?" "It's the world's

healthiest energy drink. I've got to tell you, Jackie, you will not believe how great this tastes — you have to taste it." And always, at this point, assume that they're going to want to try the product, and potentially even take it home with them as well,

Well, lastly, how about the Body line of products? "Hey, Lisa, have you ever thought or said to yourself, 'no more fad diets, they don't work,' then you've got to see the new Vemma Body Transformation System. You're going to absolutely love how great this tastes. So, folks, all it is is conversations; opening conversations. Whether you know exactly what someone is dealing with, from a health point of view, or you're opening the conversation directly; discussing health and wanting to see if, in fact, they have an interest in improving their health. Now, either way the goal after you allow them, number one, to taste the product; number two, you share information with them — either a brochure or the clinical studies — whatever, based on what their interest level might be. And of course, number three, is to then place product in their hands. The goal, of course, is either to enroll them right there or, from your inventory, provide product for them. You know, the questions that are going to come up are what is Vemma? What is Verve? What is Body? Key phrases are so critically important. Another key question people are going to ask is how much does it cost? My answer with Vemma is, it's about \$2.40 a day for the best nutritional insurance that you can find anywhere.

In conclusion, imagine your business with, not just a few customers, but hundreds and hundreds of customers. Imagine you receiving your monthly auto-delivery every single month free of charge, because you're qualified through the Customer Referral Program. As you continue to add customers, people often ask the question, "Well, how can I accelerate this? Can I advertise?" Folks, the best advertising is what I just gave you today. The process of allowing people, number one, to taste the product; number two, share the information with them; and number three, follow up and enroll. Remember this — every time you add one new customer to your team, you have added value, you've added equity to your business. People are falling in love with how our products taste. If they stay on them, they fall in love with how they feel. Remember this — sharing the Vemma products with people, it's simple to do, number one; number two, it's fun! But listen to this; it is absolutely something that you can do.

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#### 5 - Leading With The Opportunity

Step Five says: Building Your Business by Leading with The Opportunity

Now, equally as important as leading with the product, is this concept – this idea – of identifying people that have a desire for change. Now, here's how important it is that we balance both of these skills for you. You know, the analogy is if you've ever been in a rowboat, and you have two oars going, you're going to move ahead, right? But, if you put one oar out and you're only rowing with one oar, you're going to go in circles. Well, we don't want your business in circles. We want your business moving ahead and progressing. So, the goal, here, is to develop your skills and help you become as capable with the opportunity as you are with the product.

Now, here's the step-back, here's the take-away – I want you always to keep this in mind as we go into the training here—are there two people – somewhere in your world, someplace – who have a genuine desire for change? You may know them directly, you may not know them. You may be introduce to them by someone else, but when we identify those two people – one on the left, one on the right – your business is going to be set to explode with new growth. Now, the pushback here, is going to be the thought that you have, "Well, Tom, I don't have any success. I don't have any checks. I don't have any confidence. How am I going to lead with the opportunity?" Well, the answer is if you stayed plugged in with the system – you follow what we're teaching, number one; and number two, you leverage your Up-line team, the team of people with you that are here to help you in this process – you're going to get the desired results.

So, let's go to work. Let's get underway here. Three things we want to cover. What you need to know; what you need to have; and what you need to say when leading with the opportunity. So, what do you need to know? All you need to know, in terms of compensation — or the opportunity in general — is there's a tremendous way to create immediate income and there's a tremendous way to create long-term income. The actual incomes — the bonuses that we have — are beautifully split to create both of those. Do you need to know every detail about every bonus? Not at all — all that's going to come later on. Again, we're looking for people who have a desire for change and that are open to the concept that we're going to share with them.

So, number two — what do you need to have in order to succeed in this process of approaching people and leading with the opportunity? Well, you need to have your favorite Vemma video; you need to have perfect business brochures; you need to have your favorite Vemma, Verve, or Body brochures. In addition, obviously, you need to have product on hand as well.

Number three – what do you need to say in order to succeed once you're equipped, once you have the tools that you need. Let's get underway with some examples. Now remember, the goal here of the approach, what we're trying to accomplish is merely to get an appointment. In other words, to create interest and then put you in a situation with someone in your Up-line team that's going to support you in that process.

Let's say that we're talking with Zach. "Hey, Zach—if1-could show you a way to invest a small amount of money in your family's health—and that could turn into a \$1,000 to \$3,000 a month, part time—what would you say?" Now, at that point, you need to stop talking and listen to what he-says. Most will say, "Well, what is it?" or "Depends on what's involved." Or something like that. My response would be, "I own my own business. We teach people how to earn additional income." Once again, stop talking; listen to what he says. He's going to respond and say, "Well, how do you do that?" or "What does that mean?" My response would be, "Some people are looking for as little as \$500 a month, some are looking for as much as \$5,000 a month, depends on the person." He's going to respond and say, "Well, how do you do that?" and my answer is, "Well, we do this through an amazing line of wellness formulas. Zach, let me ask you again — were you serious about wanting to create additional income or were we just chit-chatting?" Now, if he says yes, my response is "Great! Hey, I don't have time right now, but I will give you a call and let's get together. Trust me; this could be the best thirty minutes that we've ever spent together.

Now, remember this – there are three possible questions that could pop up in this conversation — first, the question about time; second, the question about money; third, the question about network marketing. Zach might say, "Well, Tom, you know, I do need to create extra money, but, honestly, I don't have a lot of time." My response would be, "You know, Zach, the idea that I want to discuss with you is all about investing a small amount of hours that has the potential to create full time income. Trust me; it's worth us getting together." Or he may say, "Well, you know, if there's any money involved, I don't have a lot of money." "Well, Zach, just as I had mentioned when we first started our discussion, a small amount of money that has the potential to create a full time income. Trust me; it's worth us getting together." Or he may say, "Tom, does this have anything to do with network marketing?" and I say, "Well, Zach, what do you know about network marketing?" And he's going to respond and possibly that's a negative connotation. I'd say, "Listen, I would never be involved in anything illegal or anything that's improper. If you really have a desire to create additional income — trust me; this could be the best thirty minutes that we've ever spent together."

So, understand this — the goal is nothing more than getting the appointment; creating interest. Either number one, based upon a known need that somebody has or, number two, based upon a compliment that you could pay to someone. So, for example, you could meet someone and discover that this person's friendly; they're tremendously outgoing; they have kind of have a servant's spirit and they just are very, very helpful — and a question to that person could be, "Hey, John, you know, you have an amazing attitude! You have an amazing personality. Let me ask you a question — do you like what you do on an everyday basis?" In other words, we're going to look for a need or desire that this person has. Many people say, of course, at that point, "I don't particularly enjoy it, but it's what I need to do." I'd say, "Hey, are you open to ideas about generating or creating additional income on a part-time basis?" So, both the direct approach and a complimentary approach set you up to be able to identify a need or desire that somebody has and then, ultimately, focus on the appointment.

So, the next step is knowing where you want to get together with your prospect. That means, is it going to be a home event? Is it going to be an area event? Is it going to be, perhaps, a three-way call? So, following up the next day or following up

whenever you agreed upon, you call Zach back and say, "Hey, Zach, I sure enjoyed our conversation. You know, I want to get together with you as soon as I can. I've got something, as I mentioned to you yesterday, that we've got to discuss." And then of course, at that point, you're leaning into either the home event – whatever the venue is, wherever you want to get together with them – with the support of your Up-line coach. Now, the possibility is also here that this person is at a distance, okay? You may have had this conversation over the phone, and of course, when you're coming back to them in the follow up process – it might be a three-way call, it might be a Skype, it might be an ooVoo – with one of your Up-line partners.

Well, the last thing I want to share with you is what we call the Third Party Approach. In other words, how do you continue this process of having people to talk to on a regular basis? Well, if you simply ask the question, "Hey, David, would you help me?" Most people always say yes. "You know, I own my own business and we're expanding very quickly – do you know anybody that'd be interested in adding \$1,000 to \$2,000 a month to their income on a part-time basis." In other words, it's not a direct approach; it's an approach that's coming at them, so to speak, from the third party looking to create the interest.

So, whether it's direct; whether it's complimentary; whether its third party – the goal of the approach is the same and it is simply to get an appointment. Stay centered on their needs, stay centered on their desires. You're going to take the hat off, so to speak, of being a salesperson and you're going to put on the hat of somebody that genuinely wants to help someone solve needs and create solutions in their life. If you do it in this fashion, you'll have more appointments than you can ever imagine.

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#### 6 - Goal Setting

Step Six says: Goal Setting - Your First Objectives

Let's review where we've come so far. Step One — we talked about your dreams; the life that you'd like to have; life as you'd like it to be. We talked about your three year, your one year, your six month cash flow objectives and, of course, now we're going to talk about *Your First 30 Days*. We talked about your attitude and importance of leaning to the positive. We talked about creating two lists in Step Three. We talked about leading with the product in Step Four and setting appointments for the opportunity in Step Five.

So, let's get underway and let's talk about setting goals. You know, my good friend and personal mentor, Bob Proctor, shared a quote from Robert Heinlein that said, "In the absence of clearly defined goals, we become strangely loyal to performing daily trivia until, ultimately, we become enslaved by it." Well, what does that mean? You know, the details, and the routine, and the speed of our life—if we're not careful, we get caught up in the daily trivia and routine of our life. And so, when it comes to Vemma, and it comes to goal setting for your Vemma business, it's incredibly important that we get clear about your objectives. Think about it. Goal setting is a skill and a habit that all high achievers have mastered. It's been said that goals are dreams with deadlines, but put another way, we set incremental goals in order to make forward progress towards our big dreams.

So, let me share with you a few tips for affective goal setting. First of all, goals have to be written down. You have to commit them to paper. Isn't it interesting that the people that study the mind, who understand how the human mind works, they actually say this over and over again —goals have to be written down. In addition, goals have to be specific. I'm going to give you *Your First 30 Day* objectives and, specifically, you're going to know exactly what we want to help you accomplish. Goals have to be measurable. You've got to be able to see that you've actually made progress. Goals have to have a deadline. We're talking, in this step, about a thirty day objective. And lastly, goals have to be reviewed frequently, for clarity and for focus. We'll talk about that in Step Seven about mentoring with someone Up-line from you on a regular basis.

So, let's take a look at three important principles in terms of achieving this first 30 day objective in your Vemma business. First of all, consistent daily activity – remember that consistent activity creates momentum and it creates growth. All the experts say that if we can do something every day for 21 days, it can become a habit. So, what we want to do is we want to help you do something positive every day to build your Vemma business. Second, your results – think about it – results are really the only thing that matters and when we think about results, in terms of our business, we think about new customers and new affiliates who are on auto-delivery. And thirdly, your progress and rank advancement; as you're going to see in a moment, we want to get you to that first, all-important recognition level known as Bronze Team Leader.

So, let's take a look at the chart that's in your Roadmap called *Your First 30 days*. There are four things that we want to help you accomplish in this short amount of time. Number one; if you have not done so already, you need to purchase a Vemma, Verve, or Body Affiliate Builder Pack. Now, there's three reasons that you need the Affiliate Builder Pack. Number one; product on hand. What do people want to know? They want to know what the product tastes like. This is where we succeed every single day. You know, 95 out of 100 people who taste our products, they like the taste. The conversation is engaging and it opens up. The second reason; the Frenzy Bonus. Now, the Frenzy Bonus is a weekly cash bonus that is allocated only for those people that have purchased an Affiliate Pack. We want you to be qualified for the Frenzy Bonus. And third; we want you to be qualified for the Premier Bonus. Twhich means, membership in the Premier club, which enables you to drive a brand new automobile compliments of Vemma. We

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Now, objective number two – get you qualified for the Customer Referral Program. Now, what that means is we want to get your monthly auto-delivery coming to you, every single month, free of charge. Your two cases of Vemma, Verve, or Body – whatever your choice is – free of charge except for the tax and the shipping. Well, how do we do that? When you develop 360 points of customer volume, through at least three or more customers, then your monthly auto-delivery the following month is free of charge. We want to get your business to a point where you're in the black every single month.

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Objective number three; we want to get you qualified for the Frenzy Bonus. How do we do that? We're going to help you tell the story, like we talked about in Step Five. Once you gain appointments, we're going to help you tell the story and when we help you enroll three people, in a week, who see what we see; who begin with an Affiliate Builder Pack; you're going to earn up to \$600 to \$700 that week. Now, you can do that twice in that week and actually earn up to \$1200 to \$1400 in that 7 day period of time. So, not only have you recovered your investment from your Affiliate Pack, but you're in the black from your product point of view and you're in profit going forward.

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Objective number four; help you get to the Bronze Leader Level. The first and —what I believe—is the most significant accomplishment in the Vemma Pin Recognition System. What is that? That is cycling one time. A cycle is defined as when you have 360 points in business on one team and 180 points on the other team, you've completed what Vemma calls a "cycle" and you're going to receive a bonus of at least \$20 for that commission period. Now, the beauty of this is some of you may accomplish this in your first month, some of you may accomplish it in your first two weeks, some in a week, some of you might do that the very first night that you begin your business. The Bronze Leader Level is the most significant accomplishment—in my opinion—in our entire Recognition System and here's why; when we can help you cycle one time, we can help you cycle five times. If you cycle five times, you can cycle a hundred times. There is no limitation to what we can do when we get you off to a fast start.

So, in conclusion, make certain that you have clarity on *Your First 30 Days*; your Affiliate Pack, qualified for the Customer Referral Program, Frenzy Bonus qualified in any one of the four weeks, and lastly, the Bronze Leader Level. Remember this; it's simple, it's fun, it's absolutely

something that you can do, and we're going to help you tell that story to get early objectives accomplished in your Vemma business.

#### 8 - Get Started Now

Step Eight says: Get Started - Now is the Time For Action

You know, I want to congratulate you on working through this Roadmap to Success training workbook and, as well, for listening to the CD that came with it. And I would hope that you'll listen to this on a regular basis, numerous times, over the next thirty days. Remember we've said a number of times through the program that our goal is to really get your skills to a point — first of all, that are good but, ultimately, get your skills to a level that is GREAT. Now, when we talk about skills, remember the most important skills — the lists, number one; and number two, the approach; number three, the presentation. That's what we're going to cover here. We're going to take a look, now, at the home event. THE most successful venue for creating growth and duplication in your Vemma business is something we call the Home Event. Now, remember our steps. Our steps have been all throughout; to allow people to taste the products — whichever product it might be, to share tools and information, and to follow up and enroll — that's what you're going to see happen in this format, in this outline, as far as the Home Event is concerned.

So, let's get underway and let's talk about the details of the Home Event. A successful Home Event or Small Group Presentation — what is the goal or the purpose? It is to efficiently and effectively share the Vemma products as well as the Vemma opportunity with people in a relaxed, comfortable environment. Now, when we say "environment" what do we mean by that? It could be someone's home, it could be a condo, it could be an apartment, it could be, uh — gosh, an office, it could be a clubhouse—it doesn't matter where that is in terms of what location—as long as it's intimate, as long as it's quiet, as long as you have control of the environment. Now, remember this; you're never ever going to lose a friendship or a relationship in the process of having a home event. We're going to share information with people in such a fashion that's comfortable, it's relaxing, and it is totally driven by what people would like to achieve or what they'd like to change in their life.

So, let's get ready! Preparation is the key. What do you need to have in place for a successful Home Event? First of all, you need to have product on hand — chilled product; Vemma, Verve, and Body — for tasting at the event. You need to have tools on hand; your favorite company overview video, your favorite company compensation video, your favorite product brochures, business brochures, and, of course, extra copies of the *Roadmap to Success* for those guests that are ready to get started immediately. You need a TV and DVD player that works. You think, "Well, of course mine works." Well, I can't tell you how many meetings I've done where it didn't work — so make certain that that works. You need chairs, of course, pillows, maybe a clean floor, obviously, to sit on in some cases. The attire should be business casual. You need a PC or a laptop with internet access. The tone of the event should be relaxed, warm, and friendly. Light snacks, of course, no alcohol. Keep it simple and inexpensive because everything we're doing — it's all about duplication. And last, make certain that you schedule one of your Up-line success coaches to join you for the event; either in person or via Skype or ooVoo, if this event is being conducted from a distance.

Next, how to invite. Well, the first thing you have to do in thinking about your very first home event is to pick a date and time for this small group presentation. We suggest Mondays,

Tuesdays, and Thursdays at 7pm; it's typically the most, if you will, convenient time for the majority of people. Next, you have to set a goal. How many people do you want at your Home Event? You can expect a 50% -- what we call—show ratio. So, therefore, if ideally you want about 4 to 5 people there – you have to have about 9 to 10 people that have said and committed that they're going to be with you.

So, let's get to the most important part of setting up the Home Event and that is, of course, having guests there to be with you. Let me give you a sample invitation that we know works. If I called David up and said, "Hey, Dave. What're you doing Tuesday at 7pm?" and, of course, I pause and I listen. And then I'd say, "The reason I'm asking is recently Bethany and I have discovered an idea that I believe could make us all a tremendous amount of money. We scheduled a private business reception and we're inviting a few, key people that we like, we trust, and we respect. Hey, do me a favor. I would welcome your feedback and your opinion—can I count on you?" When he responds, hopefully positively, I'd say, "Hey, do me a favor. If something comes up, please call me as soon as possible, so I can fill your seat in the event that you're not able to be there." Now, in that process he says, first of all, "Hey, Tom, I'm busy on Tuesday night at 7." I just would come back and say, "Hey, no problem, Dave. You know what we'll do is—again, like I said, we've got an idea that I'd love to share with you. I'll follow up with you and we'll get together on a one-to-one basis." So, either way, if he's set and he agrees—we're all set to go. If he's not available, I talk to him about following up and getting with him on a one-to-one basis.

Now, at that point Dave, perhaps, is going to ask one or two key questions, and again my answers, as I'll do here for you in a moment, are going to circle back to, again, that idea that we have found that is going to make us a tremendous amount of money. So he may say, "Hey, Tom, is there any selling or anything like that involved in what you're discussing?" "Well, hey, Dave, you know, my answer to that is everything in our world is all about selling, but I've got to tell you, when you discover what we've discovered – trust me – there's an idea here that would absolutely amaze you with its potential. We'll go over that when we get together." He may ask, "Has this got anything to do with network marketing or any kind of those illegal schemes?" and I'd say, "Hey, Dave, what do you know about network marketing?" And he's going to respond and say whatever he says and my answer's going to be, "Listen, I think you know me well enough, I would never be involved in anything illegal or anything improper. Trust me; when we get together and you see the potential of what this idea can do, I think you're going to get as excited as we are."

And Lastly, He might say, "Is there any kind of money or investment involved?" and I'd say, "Well, Dave, you know what? The idea that we have found is an idea that, in essence, can turn a small, monthly investment in your family's health into a tremendous cash flow on a regular basis. When we get together we'll explain the details. Again – I think you're going to love what you see. Can I count on you being here?" Folks, the idea here is the process of practicing this simple approach; using key phrases – "What're you doing Tuesday evening at 7?" Responding like we did. Talking about a private business reception – that we like them, we trust them, we respect them, we want their feedback, we want their opinion; can we count on them? And then the simple process and confidence that you need to have in being able to answer one or two key

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questions, and always circling those questions back to the fact that this idea is worth us getting together.

So, here's what we know; we know that if you do the work in the invitation process — inviting enough people and inviting enough people correctly — that the home event itself, as I'll show you in a moment, is going to take care of itself. So, practice, practice, practice the invitation. Do not step into the invitation process without having role played and practiced the invitation with your up-line enroller, your up-line success coach, or whoever is coming to help you with that very first Home Event.

So, let's get the event started. Be prepared, set up early; this way you can focus on the people as they arrive to your home or wherever the meeting's going to be. Hey, relax! Smile and most importantly, have fun. The home event process itself should start promptly at a little bit after 7 o'clock — in my opinion — and it begins, first of all, with the host welcoming guests and describing the evening, such as follows, "Well, hey, everybody. We want to welcome you. We're going to get started. You know, Bethany and I are really glad that you're here tonight. You know, anytime you discover something really good, you share it with the people that you care about; that's why we invited you. We're going to get started with a short video on this company called Vemma and this amazing line of wellness formulas. So, let's turn it on; hope you enjoy the film."

At that point, you're going to play, of course, your favorite video. You're going to come back from that and then after that video concludes, you're going to introduce your Up-line success coach who's there to help you that evening. Here's a sample introduction:

"Hey, we hope you enjoyed that short film. You know, I think you can tell we're really excited about the potential of Vemma. And, you know, it's my pleasure to introduce to you, tonight, John and Mary" or whoever it might be, "they've committed to help us and coach us in the process of building our business. He or she has agreed to come over tonight o so support of and explain the possibilities of what can happen for all of us with this Vemma opportunity." Of course, at that point your coach is going to share their personal experiences, their stories. You're going to have product testimonials and, of course, that's going to give you an opportunity, as well, to share your personal feelings about, not only the product line, but about the potential of the opportunity.

Next, comes compensation explanation and you can either play a short compensation plan video, or you can use the perfect business brochure, which I review with people, and the idea is just to explain the concept and the principle that this is not about any one person being a great marketer or a great salesperson. The idea is a lot of people together, just doing a small for amount of business.

Next, is the closing statement, when everything is done, from a compensation point of view. You could say something like this, "In closing, you know, we're really glad that you came tonight. We suggest, at the very least, that you make a decision for great health and try out products as a customer. For those that see an opportunity here, we'd love to chat with you, as we adjourn tonight, about our Affiliate Builder Pack and, really, what could happen financially in your life."

So, at that point, you're going to adjourn into the kitchen, or wherever you might be. You're going to do some product tasting and, of course, you're going to be ending the Home Event; you're going to ask questions, answer questions, and something like this, approaching whomever you felt that was really in tune; was really following what was going on and go up to that person and say, "Hey, what did you like about what you saw and heard tonight." And of course, begin that dialog, something on the order of, "do you see yourself having an interest in, not only in the health benefits, but the earning potential of what we discussed?"And of course then, ultimately, suggesting — once all the questions are answered, the best four words that you can use — those are "the next step is —". See, I'm going to assume that he's in the business with me, until he tells me he's not. So, I would say, "Hey, John, the next step is — let's get you in the system, let's get some product on its way to you — number three — let's turn on your free marketing website. Man, you will not believe how cool this website is. And last, but not least, actually the most important thing — let's you and I go to work this week to help you make some money."

This comfortable process of hosting a Home Event and sharing with people what the needs and desires that they have – how they could be fulfilled with this opportunity. This Home Event process is the most successful mechanism in all of Vemma to create massive duplication in your business. So, remember this, you're in a business of your own, but you're not in business alone. You have an amazing support team above you that is going to help you in this process of, not only hosting Home Events, but growing your business to whatever level you should desire. Remember this; it's simple, it's a lot of fun, and absolutely it is something that you can do.

# Exhibit H

Message-

From:

Michelle Lottner [Michelle.Lottner@vemma.com]

Sent:

7/1/2014 6:44:57 PM

To:

'Tom Alkazin' [alkazin@aol.com]; 'lm.schuster@yahoo.com' [im.schuster@yahoo.com]

CC:

Compliance Email Group [ComplianceEmailGroup@vemma.com]

Subject:

FW: Ambassador stories

Attachments: 1240_001.pdf

Tom and Lisa,

Attached are the additional Ambassador reviews you asked for. There are quite a few changes that need to be made as almost all contain some income claims. Also, the 2013 income disclosure statement needs to be included as part of the booklet you are putting together for your event. It can be included at the beginning or end of the booklet.

The income disclaimer that needs to be included on each individual story is as follows:

#### USA Income Disclaimer:

"Your success is dependent on your efforts and leadership abilities. The Company has generally expected results which can be obtained by visiting https://www.vemma.com/backoffice/pdf/income-disclosure.pdf."

I am including the disclaimer below as I am not sure if you are using this outside the US

#### If marketing piece will be viewed worldwide:

Your success is dependent on your efforts and leadership abilities. The Company has generally expected results which can be obtained by visiting the Opportunity section of www.vemma.com.

Please let me know if you have any questions.

Thank you,



Confidential ALK0210407

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Michelle Lottner, Compliance Manager michelle@vemma.com

1621 W Rio Salado Parkway Tempe, AZ 85281 vemma.com facebook.com/vemma twitter.com/vemma



-Message

From: Bridget Bond [bridget.bond@vemma.com]

Sent:

5/13/2015 11:13:02 PM

To:

'Tom Alkazin' [Alkazin@aol.com]

CC:

'Lisa Schuster (Im.schuster@yahoo.com)' [im.schuster@yahoo.com]; Chris Reid [Chris.Reid@vemma.com]

Subject:

Finalized version: 2&GO material

Attachments: TWO & GO_050815-1.pdf

Tom,

Chris mentioned that you need the most current 2&GO material, which is attached. Please use this version which contains the necessary legal disclosures as part of the last page/summary plan sheet.

Thanks,



#### Bridget Bond

Director of Marketing bridget.bond@vemma.com

W 480.927.8672 | F 480.927.8689

1621 W. Rio Salado Parkway Tempe, AZ 85281 yemma.com facebook.com/vemma twitter.com/vemma



Message

From:

Michelle Lottner [Michelle.Lottner@vemma.com]

Sent:

6/23/2015 4:14:19 PM

To:

'Lisa Schuster' [lm.schuster@yahoo.com]

CC:

'Tom Alkazin' (alkazin@aol.com) [alkazin@aol.com]; Compilance Email Group

[ComplianceEmailGroup@vemma.com]

Subject:

RE: 9 minute recording

Attachments: Toms 9-min transcript_update June 2015.docx

Hi Lisa,

The script is attached with a few minor edits.

Thanksl



Michelle Lottner, Compliance Manager michelle@vemma.com

1621 W Rio Salado Parkway Tempe, AZ 85281 <u>yemma.com</u> facebook.com/yemma twitler.com/yemma

From: Lisa Schuster [mailto:lm.schuster@yahoo.com]

**Sent:** Monday, June 22, 2015 6:25 PM

To: Michelle Lottner
Cc: Tom Alkazin

Subject: 9 minute recording

Hi Michelle,

Tom is going to redo his 9 minute Business Overview recording on the 480 line. I was instructed to send his script over to you for approval before he re-records. Please let us know if this script is approved.

Confidential ALK0076684

Thank you!

Lisa